



2022

## Golden Hills School Division

### **MOTTO**

Powering home and possibilities

### **MISSION**

Intentionally maximizing  
learning for all

### **VISION**

Inspiring confident,  
connected, caring citizens

# SCHOOL SUMMARIES REPORT

- For the year ending 2021-2022 and Budget for 2022-2023

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➤ Enrolment Trends   ➤ School Facility Information   ➤ Budget Information

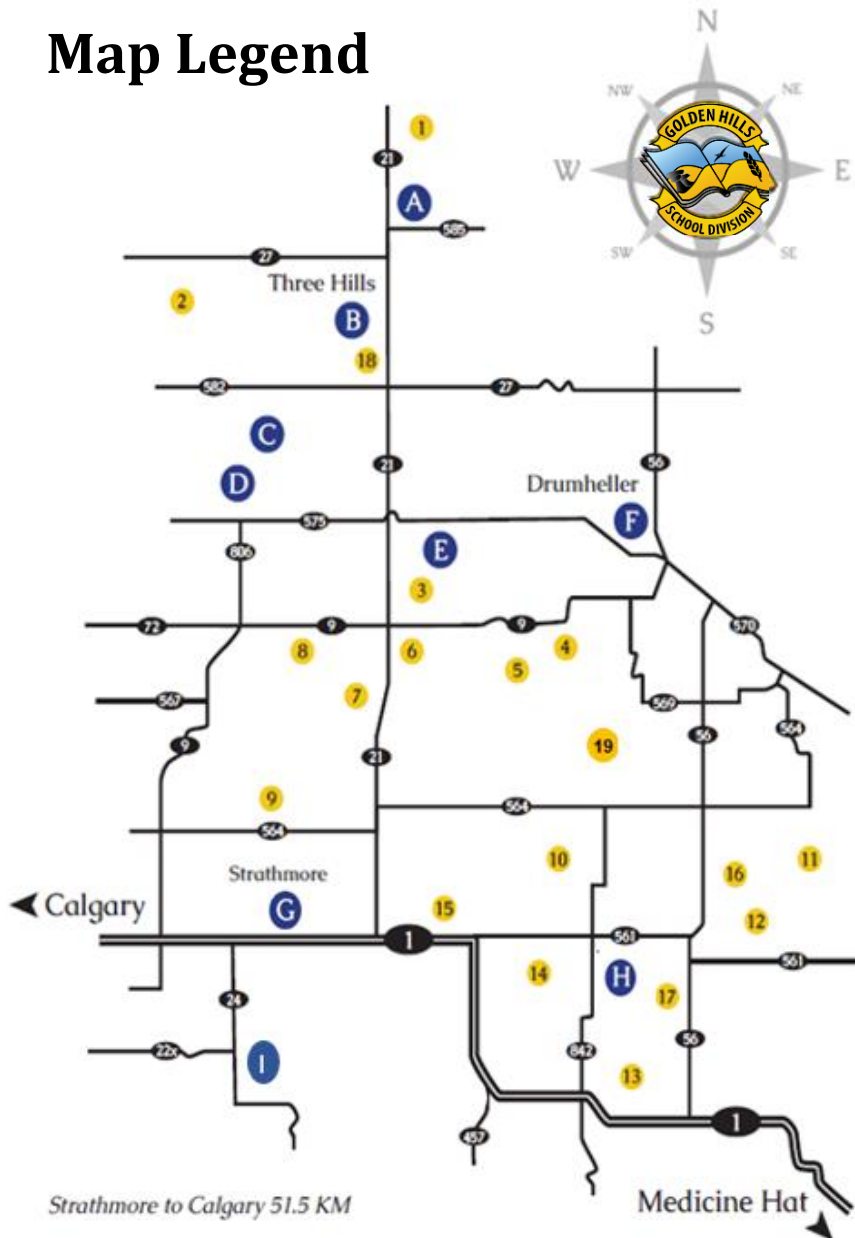
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# Map Legend



## Schools

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Crowther Memorial Junior High  
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Strathmore High  
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Westmount  
Wheatland Elementary
- H** Wheatland Crossing  
Wheatland Crossing
- I** Carseland  
Carseland
- NorthStar Academy** (Didsbury, AB)

## Colony Schools

- |   |   |   |
|---|---|---|
| <b>1</b> Huxley Colony<br>Huxley            | <b>7</b> Stahlville Colony<br>Hines           | <b>14</b> Twin Creeks Colony<br>Twin Creeks         |
| <b>2</b> Torrington Colony<br>Valley View   | <b>8</b> Sandhills Colony<br>Sandhills        | <b>15</b> Wheatland Colony<br>Glenrose              |
| <b>3</b> Britestone Colony<br>Britestone    | <b>9</b> Mountainview Colony<br>Mountainview  | <b>16</b> Wintering Hills Colony<br>Wintering Hills |
| <b>4</b> Hillview Colony<br>Rosebud Creek   | <b>10</b> Standard Colony<br>Poplar Row       | <b>17</b> Green Acres Colony<br>Green Acres         |
| <b>5</b> Rosebud Colony<br>Sayre            | <b>11</b> Ridgeland Colony<br>Crawling Valley | <b>18</b> Three Hills Colony<br>Three Hills         |
| <b>6</b> Springvale Colony<br>Rosebud River | <b>12</b> Sunshine Colony<br>Rising Sun       | <b>19</b> Midwest Colony<br>Country Hills           |
|   | <b>13</b> Cluny Colony<br>Towers              |   |

## Changes in School Structures and Configurations

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<b>Introduction</b>	<b>Date Started</b>
Christ the Redeemer Catholic Schools	September 2001
International Student Services	September 2001
Prairie Christian Academy	September 2004
NorthStar Academy	September 2007
Trinity Christian Academy	September 2008

<b>School Consolidation to Wheatland Crossing</b>	<b>Date Occurred</b>
Hussar grades K-6	September 2016
Central Bow Valley grades K-6	September 2016
Rockyford grade K-6	September 2016
Standard K-12	September 2016

<b>New School Openings</b>	<b>Date Occurred</b>
Prairie Christian Academy K-12	September 2016
Wheatland Crossing K-12	January 2017
George Freeman K-9	September 2018

<b>School Name Change</b>	<b>Date Occurred</b>
Drumheller Valley Secondary School	November 2010

<b>School Location Change</b>	<b>Date Occurred</b>
Golden Hills Learning Academy	August 2018

## General Information on School Summary Sheet

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Golden Hills operates within a system that allows some level of site-based decision-making. Budget allocations are based on per pupil and contingency (varies annually).

On the summary sheets by school, under allocation of operating expenses the following costs are not included:

1. Pooled – schools are not responsible for all costs associated with operations; some expenditures are more effectively made through centralized pooled costs. Examples include Inclusive Education, Technology Services, Professional Development and Curriculum Implementation.
2. Plant Operations and Maintenance.
3. Transportation Routes, and
4. System Administration and Governance.

## Definitions

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**Budget Operating Expenses** – Budget amounts are as of November 30, 2022.

**Combined Utilization Rate** – Alberta Education calculates utilization based on footprint and student count, not classroom space. When a school reaches 85% capacity, it is considered full under Alberta Education standards. The information provided in this report is based on 21/22 and current enrolment.

**Infrastructure Maintenance and Renewal (IMR)** – funding is for upgrading or replacing building components to meet regulatory requirements for health and safety, extend the life and quality of school facilities, meet requirements of educational programs and students with special needs, and improve energy efficiency to achieve cost savings. IMR funding is determined using student enrolment (50 per cent), age of building (24 per cent), area of building (21 per cent), geographic location (3 per cent), and other factors (2 percent).

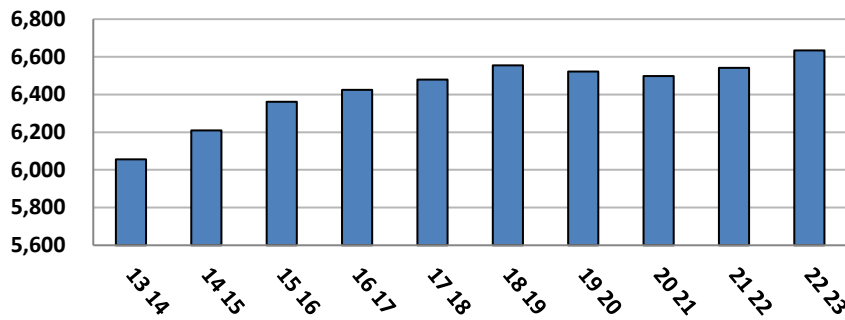
**Projected Enrolment** – is reported based on information from Baragar Software, which does not include local assumptions. It is based on statistical data from Revenue Canada, Alberta Birth Registry, Census Canada, our own student information system, and historical participation rates between school districts.

**Utilities** – Electrical, gas, water, and sewage charges for building usage – it does not take into consideration whether the school is 30% full or 90% full. Provincial funding is received on a per pupil basis. As a result, schools with low utilization often create challenges in allocating resources for utility costs. Low utilities should not be confused with an efficient building in excellent shape. Building design and other factors such as shared space agreement can also contribute to differences in utility costs.

## Golden Hills School Division Enrolment – 10 years

- The Total Enrolment Chart includes provincially, federally and tuition paying student.

**Total Enrolment (includes Siksika & International)**

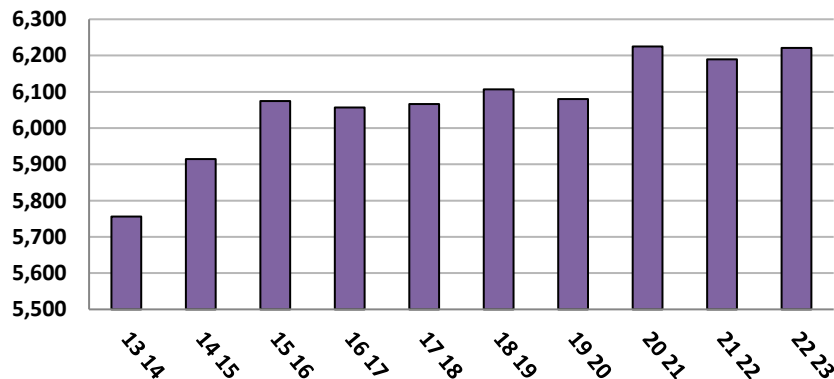


**Please note the following:**

- Funding Model was changed for 21/22 and this impacted student count.
- March 2020 was when the COVID-19 Pandemic closed schools for a period of time.
- September 2020 showed a decrease in regular students but an increase in online learning and home education students.
- The home education students and students who do not reside in our district but take online classes are also not included in these numbers. Those student numbers increased and are charted separately.

- The Provincially Funded Chart includes only the provincially funded students.

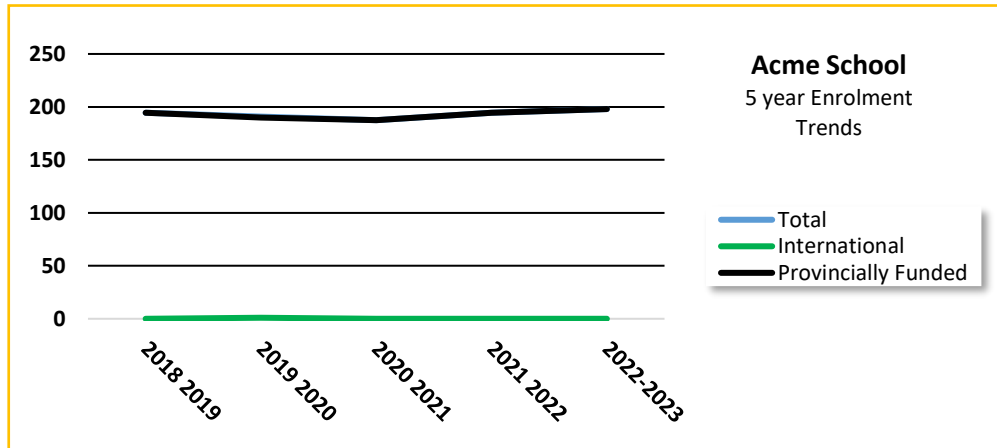
**Provincially Funded Students**





# Acme School

Summary Sheet (K-6 & 10-12) Principal: Joan Boles  
Ward #2 Trustee James Northcott



**New Build**  
Acme School

Demographics 2022-2023				
Student Count as of Sept 30, 2022				
Provincially Funded	Federally Funded	International	Total FTE	5 year Enrolment Projection (Baragar)
198.0	0	0	198.0	Stable

*Vision – To continue to be the exemplary model for community-based education in Canada.*

*Mission – Committed to Powerful Learning in our community-based schools.*

*Values – Engagement, Collaboration, flexibility, positive, caring, relationships, citizenship.*

School Facility 2021-2022		
Year Built	1957(modernized 1990/91)	
Net Student Capacity	327	
Combined Total Students Utilization Rate	60%	
Total M <sup>2</sup>	2,854.7 m <sup>2</sup>	
Total 21/22 Utilities	Per Student 21/22	\$288.69
\$56,292.27	Per M <sup>2</sup>	\$19.72



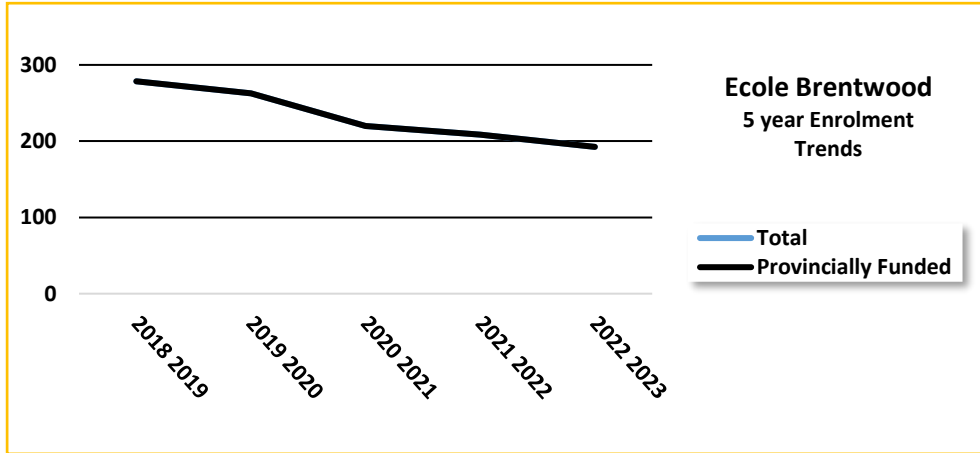
Budgeted Operating Expenses 2022-2023			%
Allocation (includes prior year carry-over)		\$1,390,531	
Staffing	Certificated (Substitutes & Certificated Staffing)	\$1,249,132	90%
	Non-Certificated (Support & Other Staffing)	\$94,399	7%
Supplies & Services		\$47,000	3%





# École Brentwood Elementary

Summary Sheet (K-6) Principal: Danielle Seabrook  
 Ward #4 Trustees Jennifer Mertz and Robert Pirie



**May 2018**  
 Brentwood Elementary School changed its name to École Brentwood Elementary

Demographics 2022-2023				
Student Count as of Sept 30, 2022				
Provincially Funded	Federally Funded	International	Total FTE	5 year Enrolment Projection (Baragar)
192.5	0	0	192.5	Decline

**September 2016**

- French Immersion Program offered.
- To date there is approximately 88 students, Grades K to 6.

School Facility 2021-2022	
Year Built	1979
Net Student Capacity	413
Combined Total Students Utilization Rate	56%
Total M <sup>2</sup>	3,851.1 m <sup>2</sup>
Total 21/22 Utilities \$70,694.73	Per Student 21/22 Per M <sup>2</sup>
	\$307.37 \$18.36

**Vision** – A family-centered school built on a foundation of excellence, creating boundless learning opportunities.

**Mission** – Ensuring a culture of powerful learning and engaged thinkers.

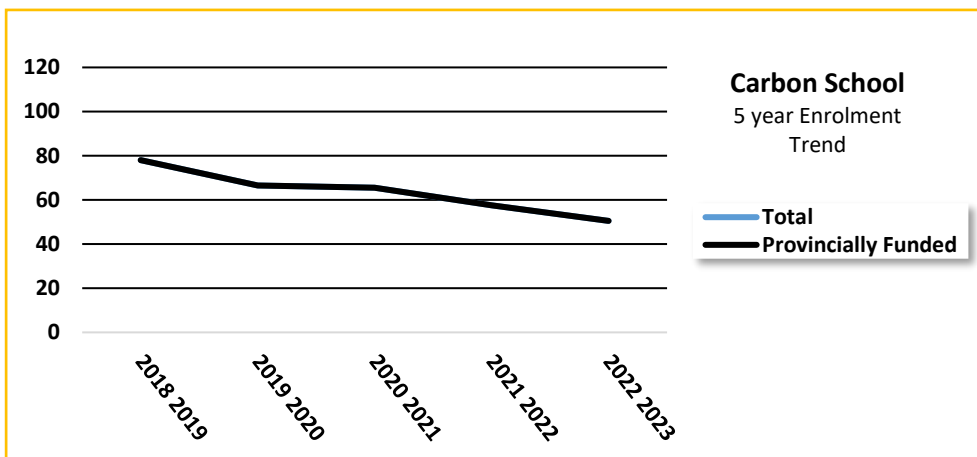


Budgeted Operating Expenses 2022-2023			%
Allocation (includes prior year carry-over)		\$1,445,948	
Staffing	Certificated (Substitutes & Certificated Staffing)	\$1,296,455	90%
	Non-Certificated (Support & Other Staffing)	\$113,527	8%
Supplies & Services		\$35,966	2%





**Summary Sheet (K-9) Principal: Joan Boles  
Ward #2 Trustee James Northcott**



**2012**  
Grades 10-12  
transferred to  
Acme

Demographics 2022-2023				
Student Count as of Sept 30, 2022				
Provincially Funded	Federally Funded	International	Total FTE	5 year Enrolment Projection (Baragar)
50.50	0	0	50.50	Growth

School Facility 2021-2022		
Year Built	1953 (modernized 1988)	
Net Student Capacity	286	
Combined Total Students Utilization Rate	22%	
Total M <sup>2</sup>	2,326.1 m <sup>2</sup>	
Total 21/22 Utilities	Per Student 21/22	\$673.39
\$43,097.12	Per M <sup>2</sup>	\$18.36

**Our Creed**

- We strive to provide an environment conducive to learning where students are encouraged to progress to their full potential both academically and socially.
- We believe that experiences in athletics, practical arts and fine arts will complement this



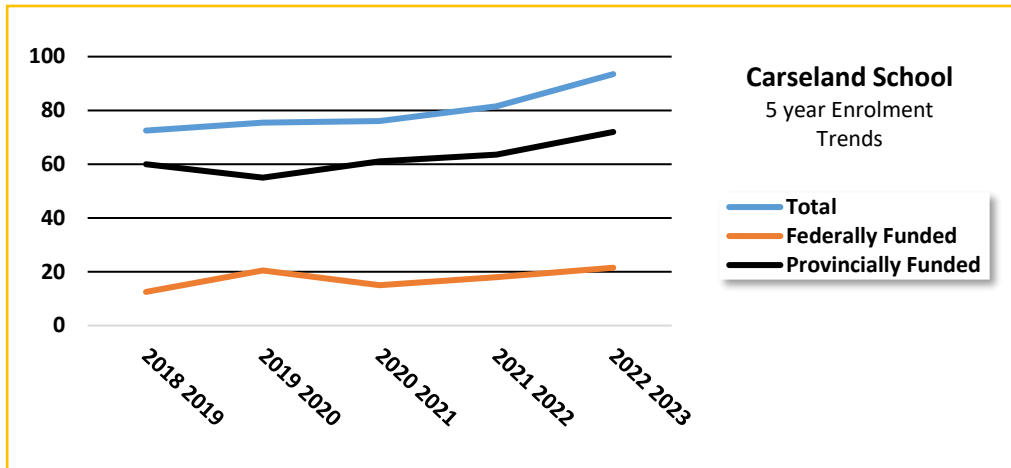
Budgeted Operating Expenses 2022-2023			%
Allocation (includes prior year carry-over)		\$673,051	
Staffing	Certificated (Substitutes & Certificated Staffing)	\$546,750	81%
	Non-Certificated (Support & Other Staffing)	\$61,375	9%
Supplies & Services		\$64,926	10%



# Carseland School

The Small School with the very Big Heart

Summary Sheet (K-6) Principal: LaToya Bartlett  
Ward #5 Trustee Laurie Huntley



Demographics 2022-2022				
Student Count as of Sept 30, 2022				
Provincially Funded	Federally Funded	International	Total FTE	5 year Enrolment Projection (Baragar)
72.0	22	0	94.0	Stable

School Facility 2021-2022		
Year Built	1963 (modernized 1991)	
Net Student Capacity	249	
Combined Total Students Utilization Rate	36%	
Total M <sup>2</sup>	2,498.9 m <sup>2</sup>	
Total 21/22 Utilities	Per Student 21/22	\$549.04
\$49,413.76	Per M <sup>2</sup>	\$19.77

**Values and Vision**  
Core values as beliefs about conditions for learning.

- We will provide safe, caring and healthy environment
- We will provide on going assessment to improve learning and teaching
- We will communicate openly with our school community
- We will support different learning styles

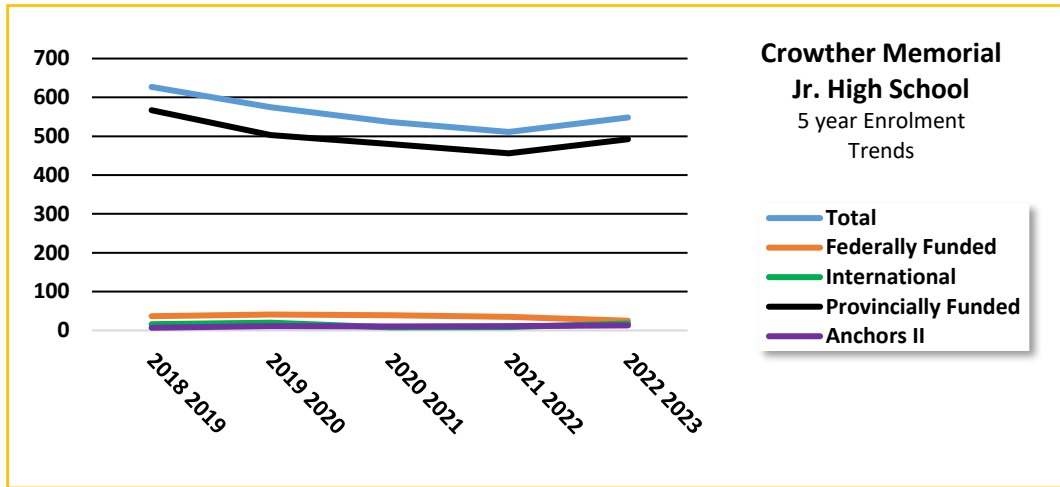


Budgeted Operating Expenses 2022-2023			%
Allocation (includes prior year carry-over)		\$863,636	
Staffing	Certificated (Substitutes & Certificated Staffing)	\$682,523	79%
	Non-Certificated (Support & Other Staffing)	\$106,184	12%
Supplies & Services		\$74,929	9%



# CROWTHER MEMORIAL JUNIOR HIGH SCHOOL

**Summary Sheet (7-9) Principal: Linda Tucker**  
**Ward #4 Trustees Jennifer Mertz and Robert Pirie**



Demographics 2022-2023				
Student Count as of Sept 30, 2022				
Provincially Funded	Federally Funded	International	Total FTE	5 year Enrolment Projection (Baragar)
505.0	24	18	547	Decline

Includes Anchors II Program

School Facility 2021-2022		
Year Built	1985 (14 portables)	
Net Student Capacity	686	
Combined Total Students Utilization Rate	76%	
Total M <sup>2</sup>	6,360.7 m <sup>2</sup>	
Total 21/22 Utilities	Per Student 21/22	\$306.08
\$158,853.07	Per M <sup>2</sup>	\$24.97

*Vision and Mission*

**U.P.C**  
*United in our diversity  
 Passionate about our learning  
 Confident in our future*

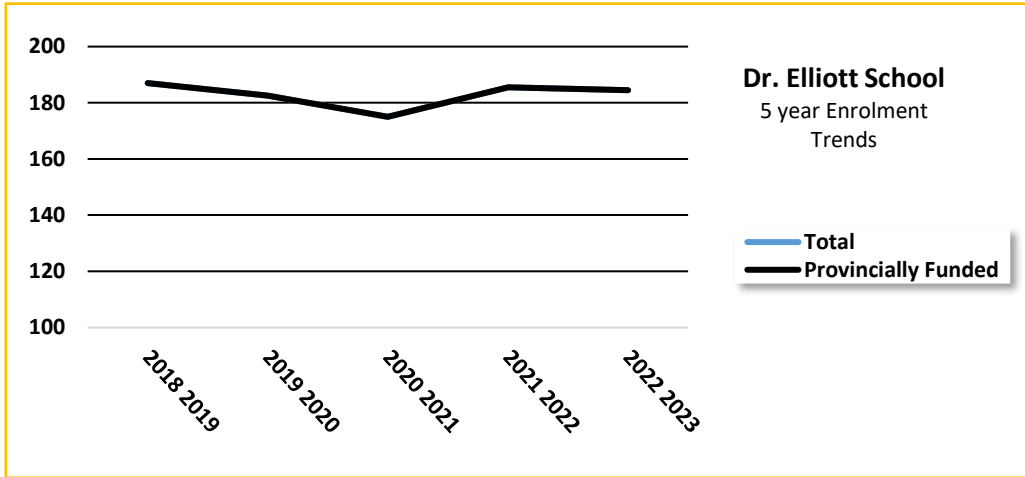


Budgeted Operating Expenses 2022-2023			%
Allocation (includes prior year carry-over)		\$3,157,735	
Staffing	Certificated (Substitutes & Certificated Staffing)	\$2,745,357	87%
	Non-Certificated (Support & Other Staffing)	\$174,698	6%
Supplies & Services		\$237,680	8%



# Dr. Elliott School

Summary Sheet (K-9) Principal: Joan Boles  
Ward #2 Trustee James Northcott



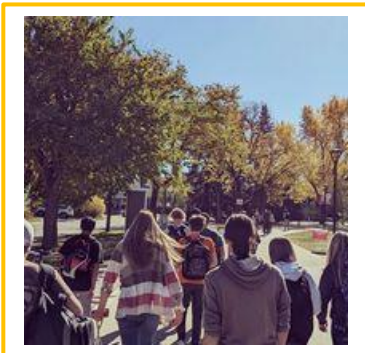
Demographics 2022-2023				
Student Count as of Sept 30, 2022				
Provincially Funded	Federally Funded	International	Total FTE	5 year Enrolment Projection (Baragar)
184.5	0	0	184.5	Stable

**Vision** – To continue to be the exemplary model for community-based education in Canada.

**Mission** – Committed to Powerful Learning in our community-based schools.

**Values** – Engagement, collaboration, flexibility, positive, caring, relationships, citizenship

School Facility 2021-2022		
Year Built	1957	
Net Student Capacity	304	
Combined Total Students Utilization Rate	76%	
Total M <sup>2</sup>	2,753.01 m <sup>2</sup>	
Total 21/22 Utilities	Per Student 21/22	\$350.74
\$65,939.30	Per M <sup>2</sup>	\$23.95



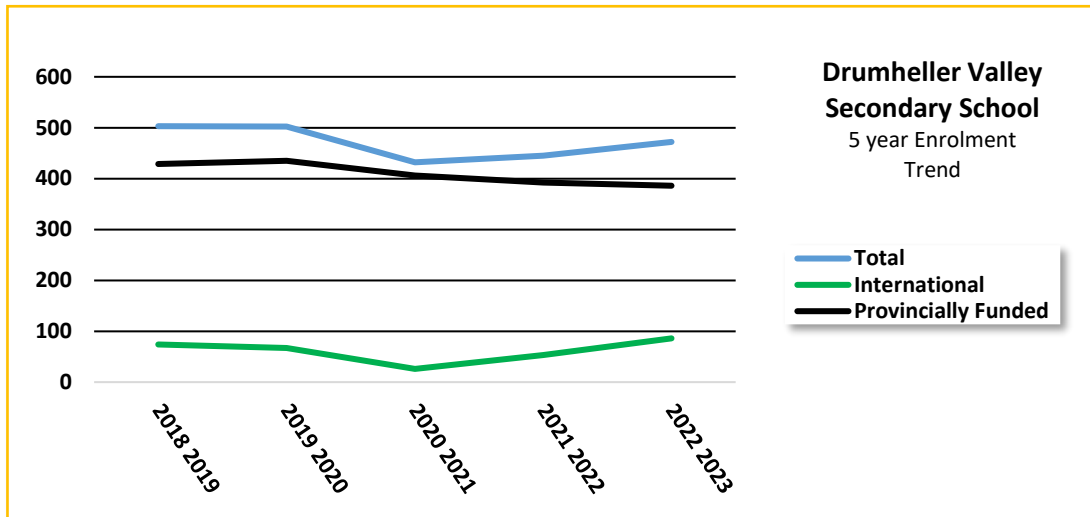
Budgeted Operating Expenses 2022-2023			%
Allocation (includes prior year carry-over)		\$1,204,669	
Staffing	Certificated (Substitutes & Certificated Staffing)	\$1,019,000	85%
	Non-Certificated (Support & Other Staffing)	\$85,067	7%
Supplies & Services		\$100,602	8%



# Drumheller Valley Secondary School

To Engage Possibilities & Embrace Potential

Summary Sheet (7-12) Principal: Curtis LaPierre  
Ward #3 Trustee Justin Bolin



Demographics 2022-2023				
Student Count as of Sept 30, 2022				
Provincially Funded	Federally Funded	International	Total	5 year Enrolment Projection (Baragar)
382	0	80.3	462.3	Decline

School Facility 2021-2022		
Year Built	1961 (modernized 2010)	
Net Student Capacity	785	
Combined Total Students Utilization Rate	56%	
Total M <sup>2</sup>	7,816.75 m <sup>2</sup>	
Total 21/22 Utilities	Per Student 21/22	\$447.87
\$196,165.31	Per M <sup>2</sup>	\$25.10

*Vision – To engage possibilities and embrace potential.*

*Mission – Inspiring a caring and courageous community of lifelong learners; empowering global citizens for generations.*



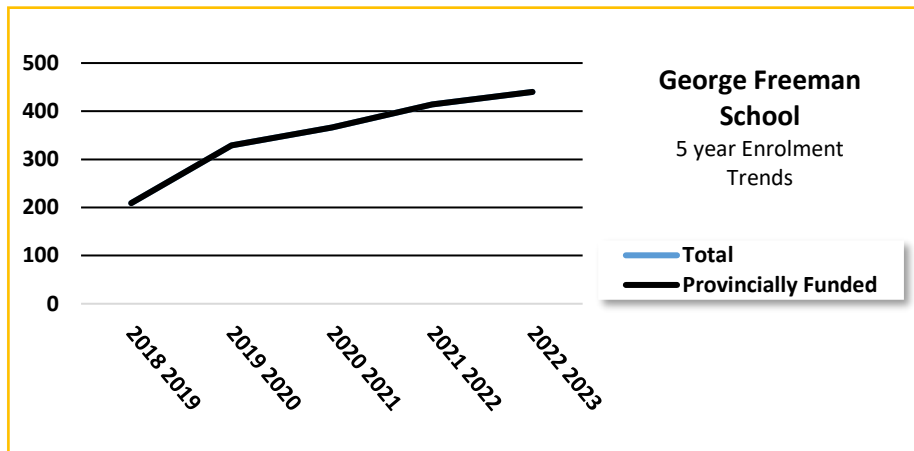
Budgeted Operating Expenses 2022-2023			%
Allocation (includes prior year carry-over)		\$2,632,389	
Staffing	Certificated (Substitutes & Certificated Staffing)	\$2,238,000	85%
	Non-Certificated (Support & Other Staffing)	\$198,520	8%
Supplies & Services		\$195,869	7%



# GEORGE FREEMAN SCHOOL

Building Everyday Heroes

Summary Sheet (K-8) Principal: Wayne Funk  
Ward #4 Trustees Jennifer Mertz and Robert Pirie



### Three Pillars of George Freeman School

#### Pillar One: Action in Character

- Values
- Teamwork
- Acceptance
- Support for Others

#### Pillar Two: Action in Our World

- Citizenship
- Volunteerism
- Environment Stewardship
- Impacting Our Local and Global Community and the World

#### Pillar Three: Action in Life

- Fitness
- Sport
- Healthy Lifestyle

Demographics 2022-2023				
Student Count as of Sept 30, 2022				
Provincially Funded	Federally Funded	International	Total	5 year Enrolment Projection (Baragar)
440	0	0	440	Growth

School Facility 2021-2022		
Year Built		2018 (Opened September)
Net Student Capacity		450
Combined Total Students Utilization Rate		98%
Total M <sup>2</sup>		4851.14 m <sup>2</sup>
Total 21/22 Utilities	Per Student 21/22	\$140.83
\$61,826.35	Per M <sup>2</sup>	\$12.74



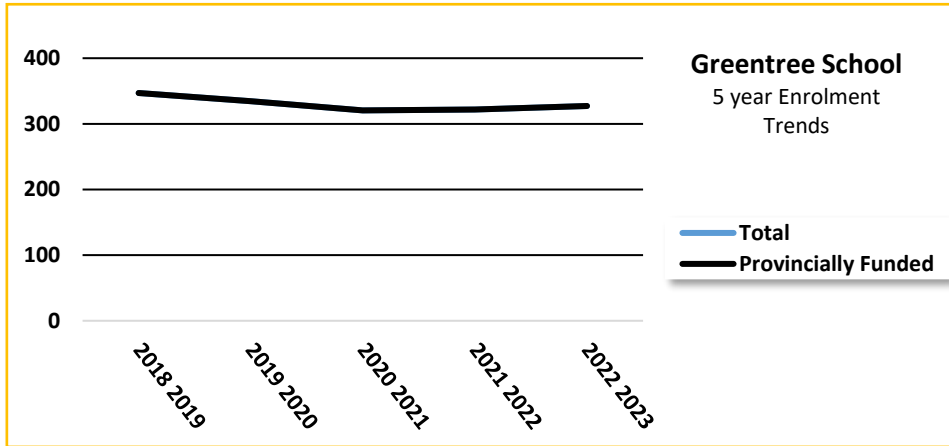
Budgeted Operating Expenses 2022-2023			%
Allocation (includes prior year carry-over)		\$2,750,162	
Staffing	Certificated (Substitutes & Certificated Staffing)	\$2,557,800	93%
	Non-Certificated (Support & Other Staffing)	\$139,783	5%
Supplies & Services		\$52,579	2%





## Greentree Elementary School

### Summary Sheet (K-6) Principal: Shelley Friesen Ward #3 Trustee Justin Bolin



#### Capital Request

Modernization of Greentree School

Demographics 2022-2023				
Student Count as of Sept 30, 2022				
Provincially Funded	Federally Funded	International	Total FTE	5 year Enrolment Projection (Baragar)
327.5	0	0	327.5	Decline

School Facility 2021-2022			
Year Built		1966	
Net Student Capacity		582	
Combined Total Students Utilization Rate		66%	
Total M <sup>2</sup>		4,569.76 m <sup>2</sup>	
Total 21/22 Utilities	Per Student 21/22	\$212.29	
\$81,730.13	Per M <sup>2</sup>	\$17.88	

#### S.E.E.D.S

Support and accept others  
Explore possibilities  
Engage in lifelong learning  
Do the right thing  
Strive for success



Budgeted Operating Expenses 2022-2023			%
Allocation (includes prior year carry-over)		\$2,252,841	
Staffing	Certificated (Substitutes & Certificated Staffing)	\$1,953,000	87%
	Non-Certificated (Support & Other Staffing)	\$191,655	9%
Supplies & Services		\$108,186	5%

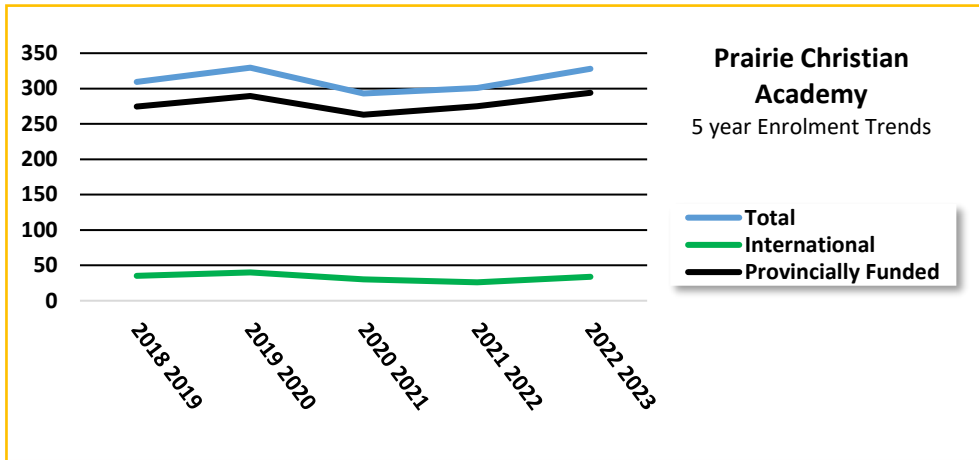




# Prairie Christian Academy

Inspiring Learners To Discover, Discern and Defend Truth - Romans 12:2

## Summary Sheet (K-12) Principal: Darryl Hern Ward #1 Trustee Barry Kletke



### Capital Request

One new modular classroom.

Sept 2004

Joined Golden Hills

\*Relocated Sept 2012

Demographics 2022-2023				
Student Count as of Sept 30, 2022				
Provincially Funded	Federally Funded	International	Total FTE	5 year Enrolment Projection
291	0	33.50	324.5	Stable

*Mission – Inspiring learners to discover, discern, and defend Truth*

*Moto – Transforming Lives – Transfigures Vitae*

*Verse – “Do not conform any longer to the pattern of this world but be transformed by the renewing of your mind. Then you will be able to test and approve what God’s will is – his good, pleasing and perfect will.” Romans 12:2 NIV*

School Facility 2021-2022		
Year Built	1970 (modernized 2016)	
Net Student Capacity	368	
Combined Total Students Utilization Rate	77%	
Total M <sup>2</sup>	3,930.8 M <sup>2</sup>	
Total 21/22 Utilities	Per Student 21/22	\$242.53
\$68,637.03	Per M <sup>2</sup>	\$17.46

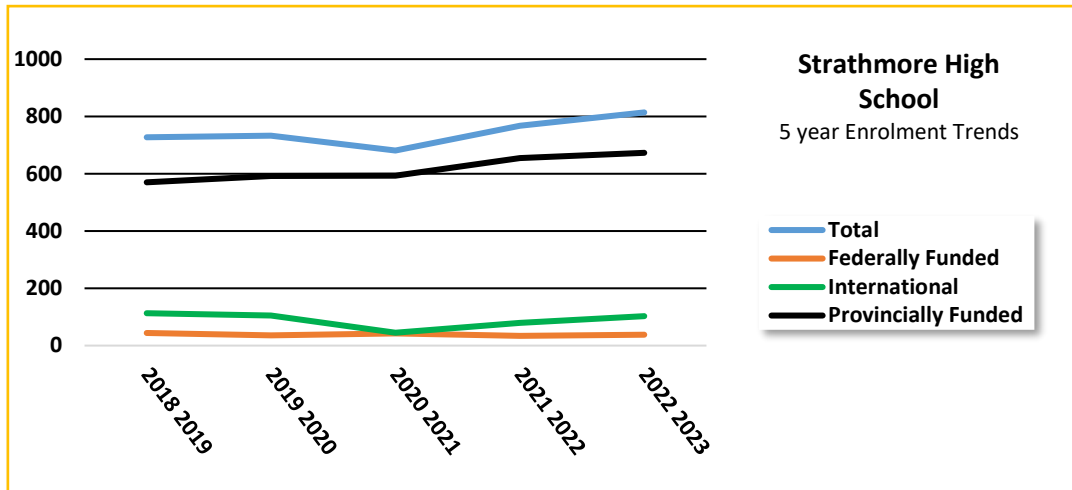


Budgeted Operating Expenses 2022-2023			%
Allocation (includes prior year carry-over)		\$2,099,810	
Staffing	Certificated (Substitutes & Certificated Staffing)	\$1,871,156	89%
	Non-Certificated (Support & Other Staffing)	\$158,407	8%
Supplies & Services		\$70,247	3%



# Strathmore High School

## Summary Sheet (10-12) Principal: Doug Raycroft Ward #4 Trustees Jennifer Mertz and Robert Pirie



Demographics 2022-2023				
Student Count as of Sept 30, 2022				
Provincially Funded	Federally Funded	International	Total FTE	5 year Enrolment Projection (Baragar)
672	38	96.4	806.4	Stable

### Capital Request

One new modular classroom

School Facility 2021-2022		
Year Built	2001	
Net Student Capacity	953	
Combined Total Students Utilization Rate	78%	
Total M <sup>2</sup>	9,285.0 m <sup>2</sup>	
Total 21/22 Utilities	Per Student 21/22	\$320.65
\$237,604.17	Per M <sup>2</sup>	\$25.59

### Mission Statement

Empowering a Community of Accomplished and Caring Citizens.

### Our Motto

"We Care"



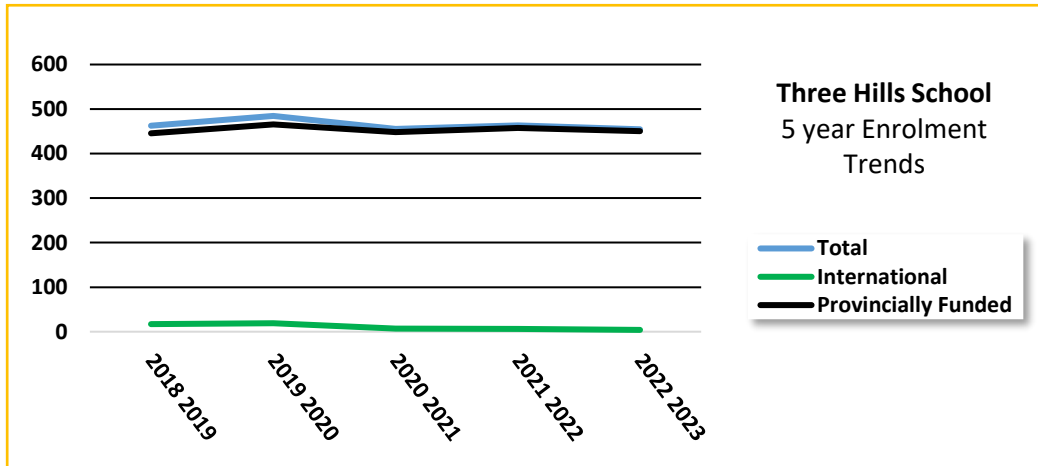
Budgeted Operating Expenses 2022-2023			%
Allocation (includes prior year carry-over)		\$5,499,620	
Staffing	Certificated (Substitutes & Certificated Staffing)	\$4,635,500	84%
	Non-Certificated (Support & Other Staffing)	\$345,853	6%
Supplies & Services		\$518,267	9%



# Three Hills School

Summary Sheet (K-12) Principal: Todd Hoover

Ward #1 Trustee Barry Kletke

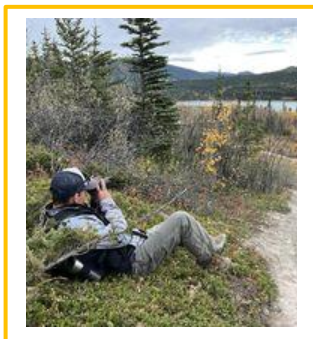


Demographics 2022-2023				
Student Count as of Sept 30, 2022				
Provincially Funded	Federally Funded	International	Total FTE	5 year Enrolment Projection (Baragar)
450.5	0	3.5	454	Decline

*Vision – Learning for Life*

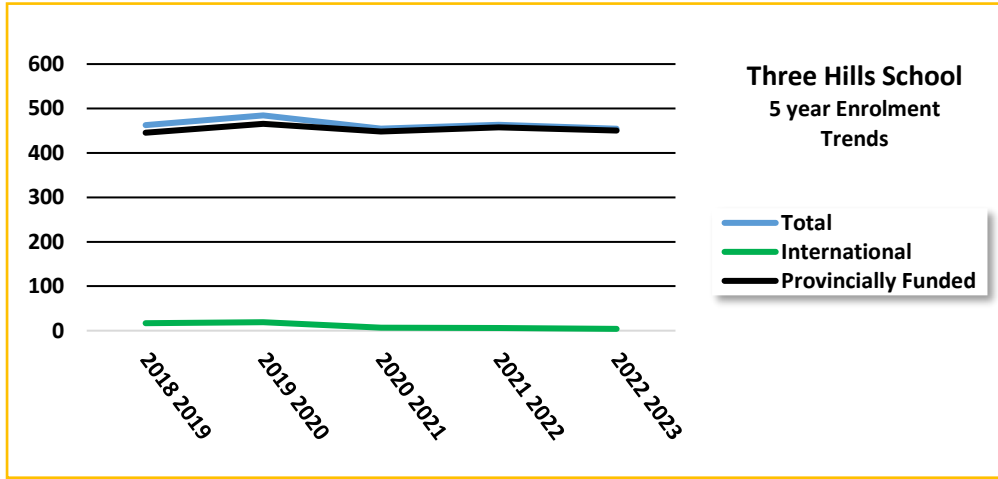
*Mission – In a safe, respectful, learning community, Three Hills School provides students with the framework to reach their personal potential, both now and in their future.*

School Facility 2021-2022		
Year Built	1952(modernized 2003)	
Net Student Capacity	817	
Combined Total Students Utilization Rate	61%	
Total M <sup>2</sup>	7,566.9 m <sup>2</sup>	
Total 21/22 Utilities	Per Student 21/22	\$326.45
\$163,553.34	Per M <sup>2</sup>	\$21.61



Budgeted Operating Expenses 2022-2023			%
Allocation (includes prior year carry-over)		\$3,064,548	
Staffing	Certificated (Substitutes & Certificated Staffing)	\$2,536,000	83%
	Non-Certificated (Support & Other Staffing)	\$190,619	6%
Supplies & Services		\$337,929	11%

**Summary Sheet (K-9) Principal: Stefan Dykema**  
**Ward #4 Trustees Jennifer Mertz and Robert Pirie**



**Capital Request**

Two new modular classrooms

Sept 2008

Opened in Golden Hills

Demographics 2022-2023				
Student Count as of Sept 30, 2022				
Provincially Funded	Federally Funded	International	Total FTE	5 year Enrolment Projection (Baragar)
196	0	0	196	Growth

School Facility 2021-2022		
Year Built	1982 (purchased Sept 1, 2016)	
Net Student Capacity	212	
Combined Total Students Utilization Rate	96%	
Total M <sup>2</sup>	2,308.0m <sup>2</sup>	
Total 21/22 Utilities	Per Student 21/22	\$342.06
\$69,780.28	Per M <sup>2</sup>	\$30.23

*Vision – We are committed to ensuring an engaging spiritual community where all learners discover their God-given potential.*

*Mission – Christ-centered education shaped by powerful learning and meaningful relationships.*

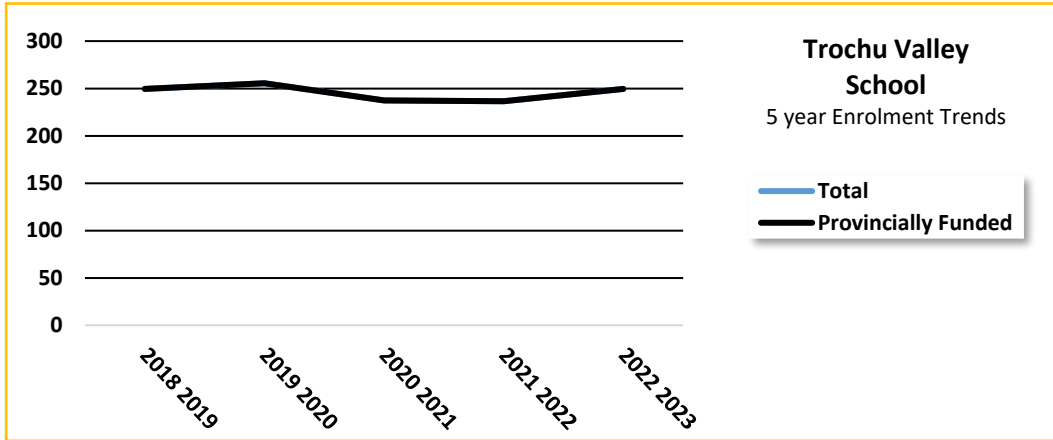


Budgeted Operating Expenses 2022-2023			%
Allocation (includes prior year carry-over)		\$1,469,182	
Staffing	Certificated (Substitutes & Certificated Staffing)	\$1,238,500	84%
	Non-Certificated (Support & Other Staffing)	\$165,183	11%
Supplies & Services		\$65,499	4%



# Trochu Valley School

Summary Sheet (K-12) Principal: Jody Lammle  
Ward #1 Trustee Barry Kletke



Demographics 2022-2023				
Student Count as of Sept 30, 2022				
Provincially Funded	Federally Funded	International	Total FTE	5 year Enrolment Projection (Baragar)
249.5	0	0	249.5	Growth

School Facility 2021-2022		
Year Built	1954 (modernized 2014)	
Net Student Capacity	452	
Combined Total Students Utilization Rate	57%	
Total M <sup>2</sup>	4,484.44m <sup>2</sup>	
Total 21/22 Utilities	Per Student 21/22	\$254.23
\$65,082.68	Per M <sup>2</sup>	\$14.51

*Vision – Small Community school committed to endless possibilities where learning is accessible, relevant and personal.*

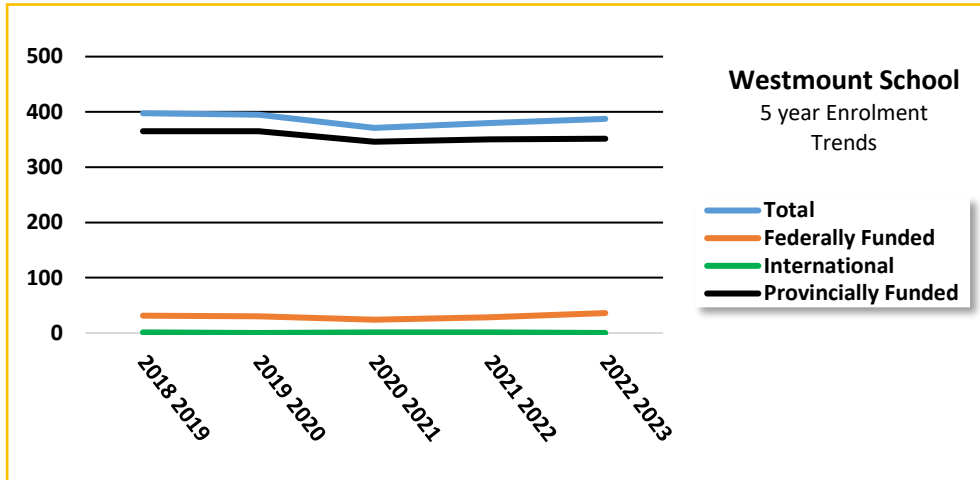
*Mission – Maximizing individual learning and possibilities.*



Budgeted Operating Expenses 2022-2023			%
Allocation (includes prior year carry-over)		\$1,808,626	
Staffing	Certificated (Substitutes & Certificated Staffing)	\$1,646,023	91%
	Non-Certificated (Support & Other Staffing)	\$104,923	6%
Supplies & Services		\$57,680	3%



**Summary Sheet (K-6) Principal: Corinna Hampson  
Ward # 4 Trustees Jennifer Mertz and Robert Pirie**



Demographics 2022-2023				
Student Count as of Sept 30, 2022				
Provincially Funded	Federally Funded	International	Total FTE	5 year Enrolment Projection (Baragar)
351.5	36	0	387.5	Decline

School Facility 2021-2022	
Year Built	1970
Net Student Capacity	628
Combined Total Students Utilization Rate	69%
Total M <sup>2</sup>	4,386.86 m <sup>2</sup>
Total 21/22 Utilities	Per Student 21/22
\$74,351.70	\$172.11
	Per M <sup>2</sup>
	\$16.95

***Vision** - aspires to be an exemplary powerful learning community committed to ensuring an inclusive, collaborative thinking culture.*

***Mission** – Collaborating for diverse opportunities to excel as passionate learners.*



Budgeted Operating Expenses 2022-2023			%
Allocation (includes prior year carry-over)		\$2,876,703	
Staffing	Certificated (Substitutes & Certificated Staffing)	\$2,251,295	78%
	Non-Certificated (Support & Other Staffing)	\$156,050	5%
Supplies & Services		\$469,358	16%

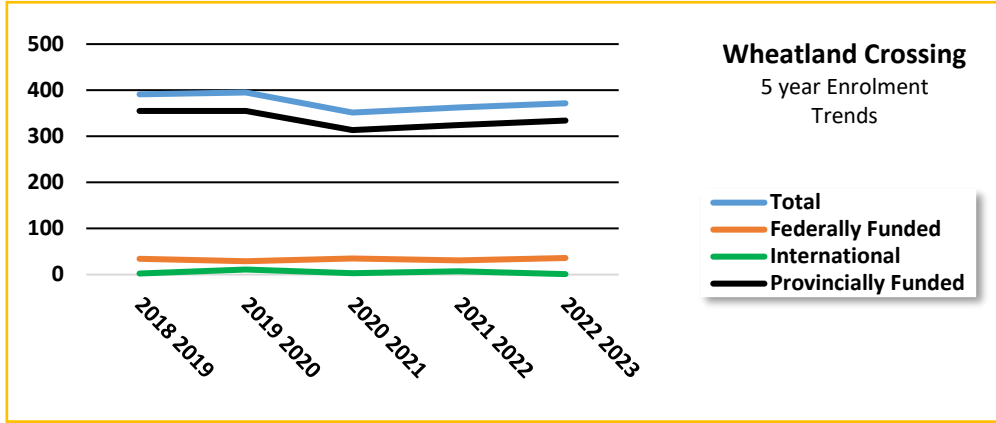




# Wheatland Crossing School

## Cultivating Success

Summary Sheet (K-12) Principal: Michelle Hilton  
Ward #5 Trustee Laurie Huntley



\* Opened  
September 2016

Demographics 2022-2023				
Student Count as of Sept 30, 2022				
Provincially Funded	Federally Funded	International	Total FTE	5 year Enrolment Projection (Baragar)
335.5	36	1	372.5	Decline

**Wheatland Crossing**  
Board supported and Community Representation Committee to consolidate four schools at a stand-alone site.

School Facility 2021-2022		
Year Built	2017	
Net Student Capacity	461	
Combined Total Students Utilization Rate	85%	
Total M <sup>2</sup>	4,881.0 M <sup>2</sup>	
Total 21/22 Utilities	Per Student 21/22	\$263.05
\$102,591.02	Per M <sup>2</sup>	\$21.02

**Vision and Mission**  
Currently working through the process of developing our foundation statements with staff, parents and students



Budgeted Operating Expenses 2022-2023		2022-2023	%
Allocation (includes prior year carry-over)		\$2,642,750	*
Staffing	Certificated (Substitutes & Certificated Staffing)	\$2,203,000	83%
	Non-Certificated (Support & Other Staffing)	\$234,875	9%
Supplies & Services		\$204,875	8%

\* Includes \$130k of cafeteria costs covered under Nutrition Grant

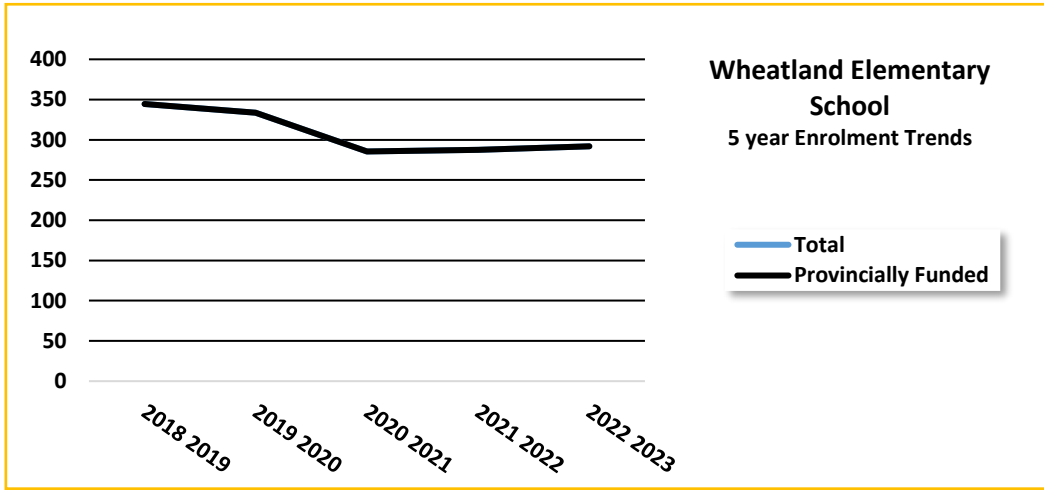




# Wheatland Elementary School

Lead, Learn, Love

Summary Sheet (K-6) Principal: Amy Van Vliet  
Ward #4 Trustees Jennifer Mertz and Robert Pirie



Demographics 2022-2023				
Student Count as of Sept 30, 2022				
Provincially Funded	Federally Funded	International	Total FTE	5 year Enrolment Projection (Baragar)
292	0	0	292	Decline

School Facility 2021-2022		
Year Built	1992	
Net Student Capacity	463	
Combined Total Students Utilization Rate	79%	
Total M <sup>2</sup>	4,344.78 m <sup>2</sup>	
Total 21/22 Utilities	Per Student 21/22	\$318.05
\$116,077.99	Per M <sup>2</sup>	\$26.72

*Mission – Lead with confidence, Learn without limits, Love who you are.*

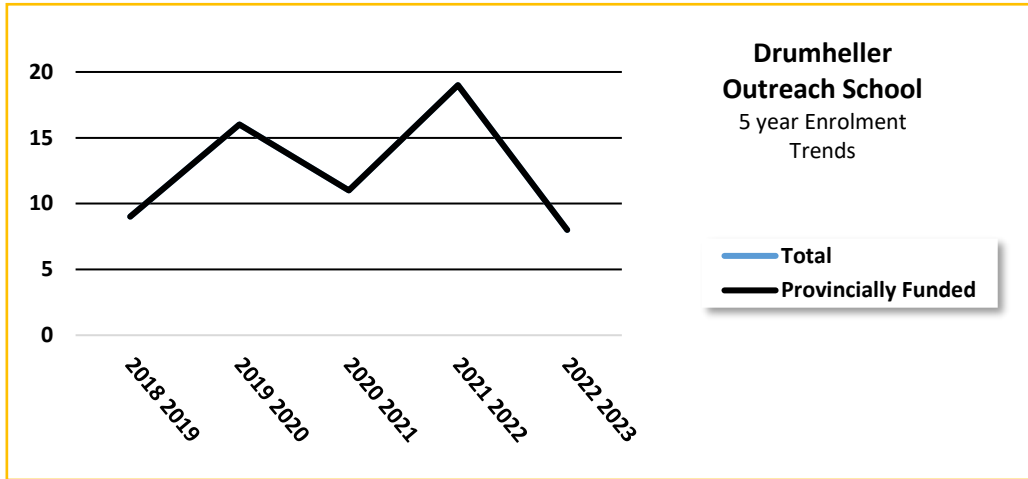


Budgeted Operating Expenses 2022-2023			%
Allocation (includes prior year carry-over)		\$2,040,134	
Staffing	Certificated (Substitutes & Certificated Staffing)	\$1,779,000	87%
	Non-Certificated (Support & Other Staffing)	\$176,223	9%
Supplies & Services		\$84,911	4%



# Drumheller Outreach

Summary Sheet Principal: Curtis LaPierre  
Ward # 3 Trustee Justin Bolin



Demographics 2022-2023				
Student Count as of Sept 30, 2022				
Provincially Funded	Federally Funded	International	Total FTE	5 year Enrolment Projection
17	0	0	17	Stable

\* Head count of students attending program is approximately 17

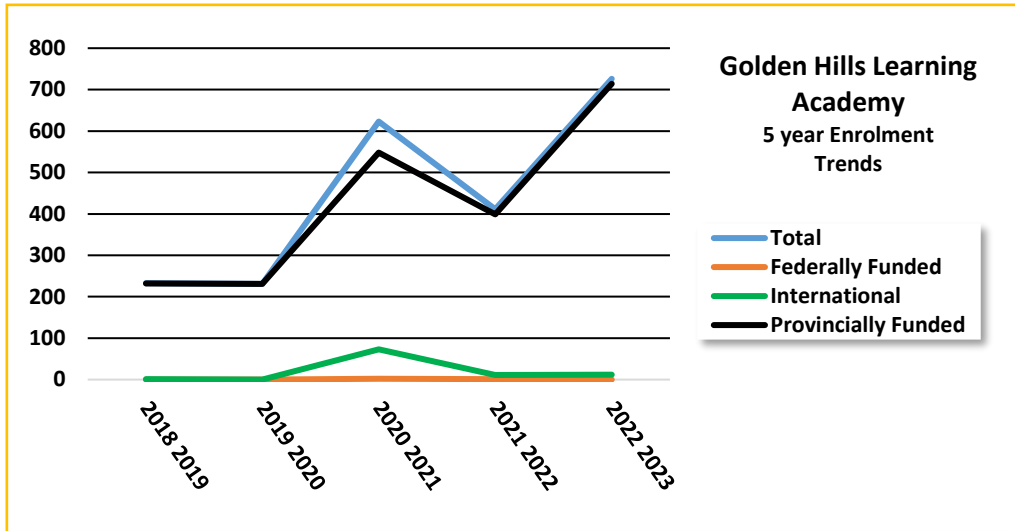
School Facility - Leased Space 2021-2022			
Total M <sup>2</sup>	204.38 m <sup>2</sup>		
Combined Total Students Utilization Rate	100%		
Total 21/22 Utilities \$7,011.68	Per Student 21/22	\$369.04	
	Per M <sup>2</sup>	\$34.31	

**Mission** – We provide an alternative education, in a safe and caring environment, promoting positive learning attitudes, respect, dignity, in keeping with the needs and life situations of students.



Budgeted Operating Expenses 2022-2023			%
Allocation (includes prior year carry-over)		\$273,310	
Staffing	Certificated (Substitutes & Certificated Staffing)	\$54,000	20%
	Non-Certificated (Support & Other Staffing)	\$28,933	11%
Supplies & Services		\$190,377	70%

**Summary Sheet Principal: Jennifer Bertsch**  
**Ward #4 Trustees Jennifer Mertz and Robert Pirie**



**2017** moved into downtown building.

Demographics 2022-2023				
Student Count as of Sept 30, 2022				
Provincially Funded	Federally Funded	International	Total FTE	5 year Enrolment Projection
226	0	0	226	Growth

\* Head count of students attending program is approximately 1446

School Facility - GHSD Owned 2021-2022			
Total M <sup>2</sup>	550.02 m <sup>2</sup>		
Combined Total Students Utilization Rate	100%		
Total 21/22 Utilities \$11,292.91 (GHSD Owned)	Per Student 21/22	\$33.81	
	Per M <sup>2</sup>	\$20.53	

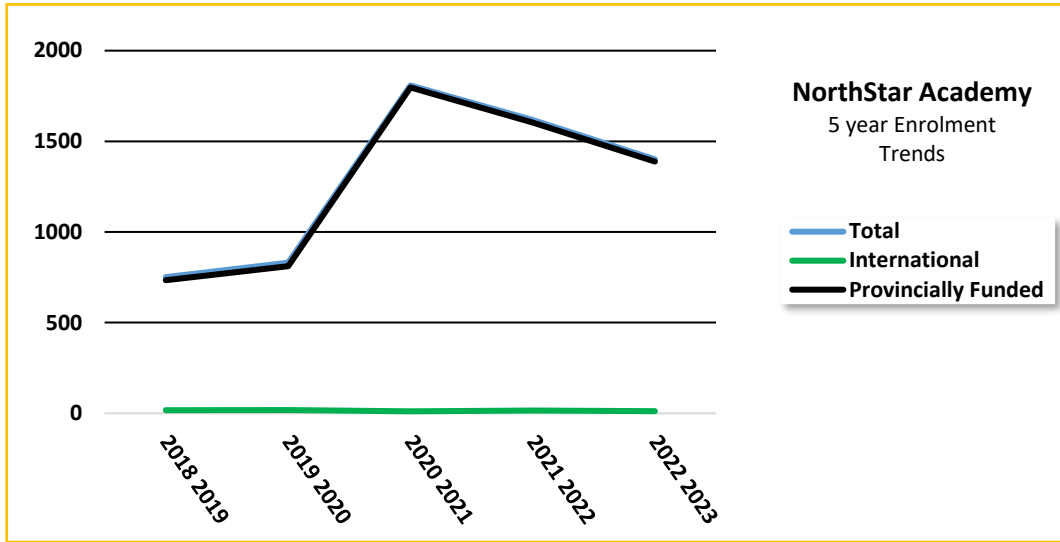
*Mission – We offer the freedom to learn anytime, anywhere. We expect and support success for each student.*

Relocated to GHSD owned building August 2018



Budgeted Operating Expenses 2022-2023			%
Allocation (includes prior year carry-over)		\$3,237,750	
Staffing	Certificated (Substitutes & Certificated Staffing)	\$2,062,645	64%
	Non-Certificated (Support & Other Staffing)	\$399,631	12%
Supplies & Services		\$775,474	24%

Summary Sheet Principal: Marci Penner



Sept 2007  
Joined Golden Hills

Demographics 2022-2023				
Student Count as of Sept 30, 2022				
Provincially Funded	Federally Funded	International	Total FTE	5 year Enrolment Projection
346	0	0	346	Stable

\* Head count of students attending program is approximately 1396

School Facility - Leased Space 2021-2022			
Total M <sup>2</sup>	332.5 m <sup>2</sup>		
Combined Total Students Utilization Rate	100%		
Total 21/22 Utilities \$7,660.93	Per Student 21/22	\$4.94	
	Per M <sup>2</sup>	\$23.04	

*Mission – NorthStar Academy provides exemplary Christian education for students at home and abroad.*

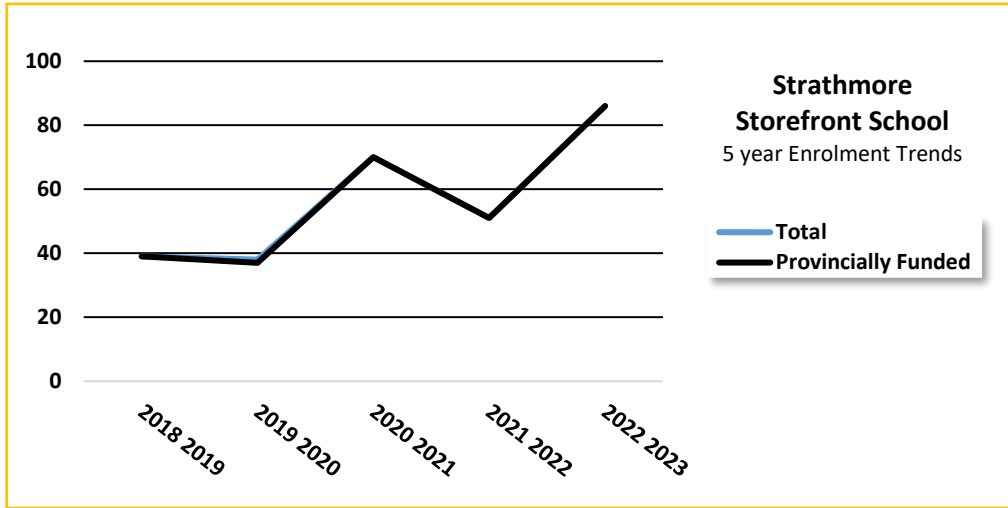


Budgeted Operating Expenses 2022-2023			%
Allocation (includes prior year carry-over)		\$4,014,526	
Staffing	Certificated (Substitutes & Certificated Staffing)	\$2,436,381	61%
	Non-Certificated (Support & Other Staffing)	\$513,183	13%
Supplies & Services		\$1,064,962	27%*

\* Higher percentage due to programming i.e., Homeschool and resource costs



**Summary Sheet    Principal: Jennifer Bertsch**  
**Ward #4    Trustees Jennifer Mertz and Robert Pirie**



Relocated to  
GHSD owned  
building  
August 2018

Demographics 2022-2023				
Student Count as of Sept 30, 2022				
Provincially Funded	Federally Funded	International	Total FTE	5 year Enrolment Projection
72	0	0	72	Stable

\* Head count of students attending program is approximately 104

School Facility - GHSD Owned 2021-2022		
Total M <sup>2</sup>	378.91 m <sup>2</sup>	
Combined Total Students Utilization Rate	91%	
Total 21/22 Utilities \$7,779.73 (GHSD Owned)	Per Student 21/22	\$97.25
	Per M <sup>2</sup>	\$20.53

*Mission - Providing a safe, caring and respectful atmosphere where students can achieve to their maximum potential.*

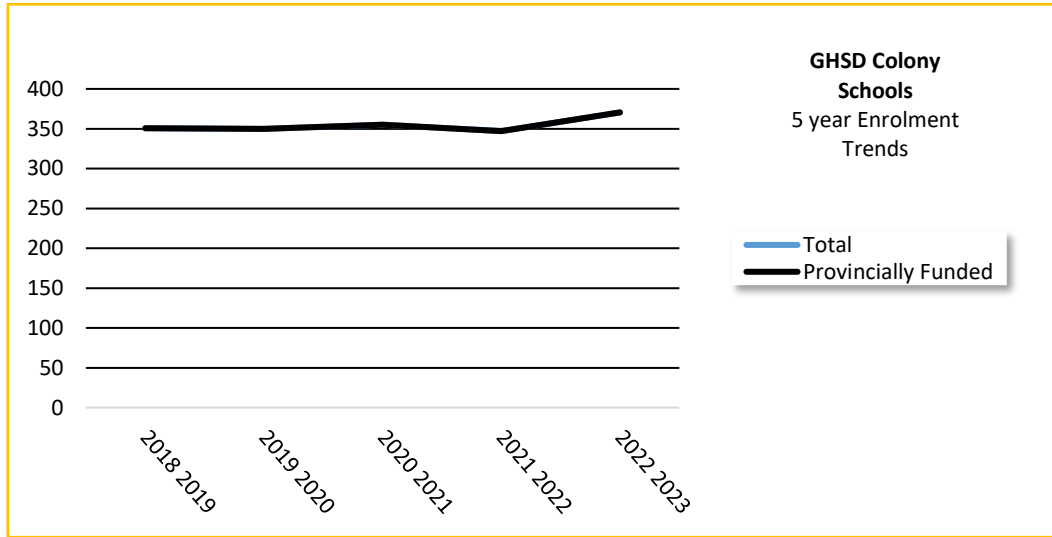
\*Security Upgrades made in 2015



Budgeted Operating Expenses 2022-2023			%
Allocation (includes prior year carry-over)		\$743,861	
Staffing	Certificated (Substitutes & Certificated Staffing)	\$254,800	34%
	Non-Certificated (Support & Other Staffing)	\$155,382	21%
Supplies & Services		\$333,679	45%

# GOLDEN HILLS COLONY SCHOOLS

## Summary Sheet Principal: Jennifer Bertsch



Demographics 2022-2023				
Student Count as of Sept 30, 2022				
Provincially Funded	Federally Funded	International	Total FTE	5 year Enrolment Projection
370	0	0	370	Stable

Budgeted Operating Expenses		2022-2023	%
Allocation (includes prior year carry-over)		\$2,966,958	
Staffing	Certificated (Substitutes & Certificated Staffing)	\$2,234,200	75%
	Non-Certificated (Support & Other Staffing)	\$523,185	18%
Supplies & Services		\$209,573	7%

*Mission - Providing experiences and skills that build capacity and community.*



## General Student Population Information

In **2021/2022**, Golden Hills operated **41 schools**, which includes **19 colony schools**. Included in these 41 schools are seven (7) regular high schools, three (3) outreach programs and two (2) online schools. The high school's range in size from 20 to 800+ students. The following chart shows the range in the number of students in each school.

### \* 2018/2019

- One new School (George Freeman)
- One new Colony School (Country Hills)

School Population	Number of Schools	Description (Includes Siksika and International Students)	Schools
Less than 100 students	24 schools	2 regular schools 3 outreach schools 19 colony schools	Carseland, Carbon Drumheller Outreach, Strathmore Storefront, Anchors Outreach School
Between 100 – 200 students	4 schools	4 regular schools	Acme, École Brentwood, Dr. Elliott, Trinity Christian Academy
Between 201 – 400 students	6 schools	6 regular schools	Prairie Christian Academy, Trochu Valley, Wheatland Crossing, Wheatland Elementary, Greentree, Westmount
Between 401 – 600 students	4 schools	4 regular schools	Crowther Memorial Jr. High, Drumheller Valley Secondary School, George Freeman, Three Hills School
Between 601- 800 students	3 schools	1 regular school	Strathmore High School
		2 online school	NorthStar Academy, Golden Hills Learning Academy
Grade Configuration	Schools		
K – 6	Acme, École Brentwood, Carseland, Greentree, Westmount, Wheatland Elementary		
K – 9	Carbon, George Freeman, Trinity Christian Academy, Dr. Elliott		
7 – 9	Crowther Memorial Jr. High		
K – 12	Three Hills, Trochu Valley, Wheatland Crossing, Prairie Christian Academy		
7 – 12	Drumheller Valley Secondary School, Drumheller Outreach, Strathmore Storefront		
10 – 12	Strathmore High School, Acme		
1 - 12	Golden Hills Learning Academy, NorthStar Academy		



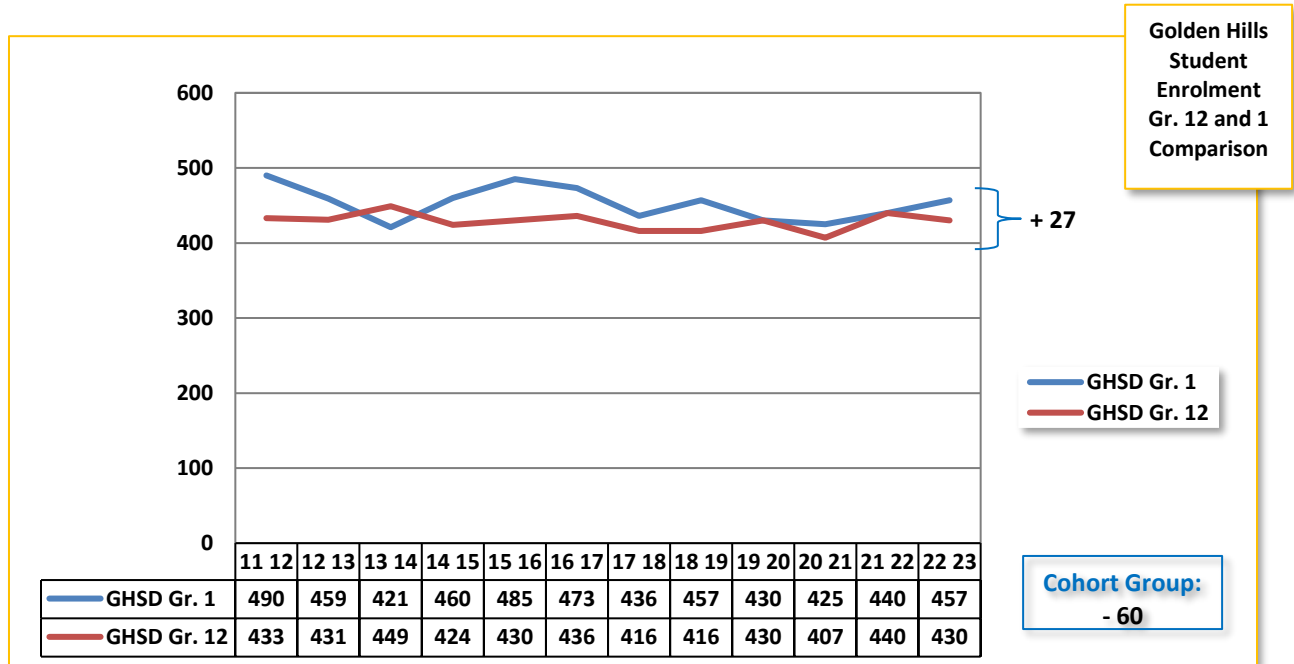
# Gap Analysis

Indicates projected straight-line enrolment. Grade 1 are students' entering school and Grade 12 indicates students graduating. The net effect impacts the schools' overall enrolment. A positive number projects growth and a negative number indicates decline.

### Cohort Group:

- Compares the group of students graduating with their historical numbers when they entered the school system.
- For example: the cohort of - 60 indicates 12 years ago (2011/2012) there were 490 students in Grade 1. In 2022/2023, there are 430 students graduating, this means we have 60 less students in regular schools over the past 12 years. More students choose to take online courses through our online programs. We have numerous students from other school divisions also transition to our online schools. Growth in our online schools has quadrupled in the last couple of years and we anticipate this number to continue to grow.

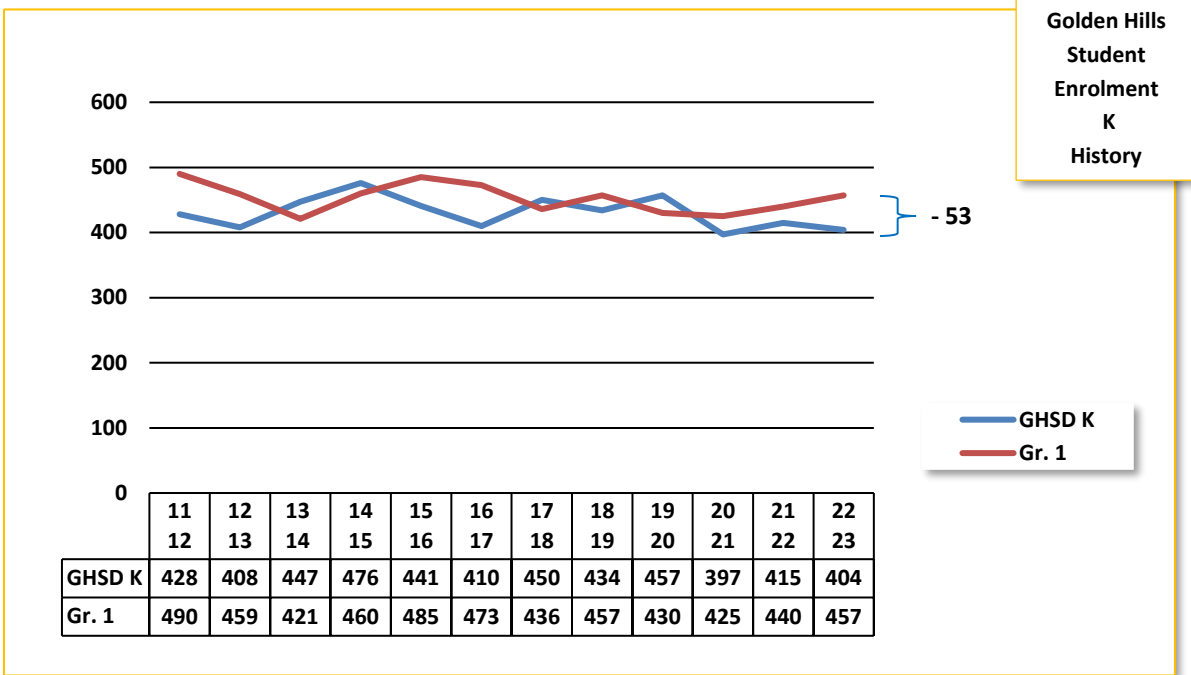
## GAP ANALYSIS ON ENROLMENT BETWEEN Grades 1 and 12 (Golden Hills School Division Regular Schools)



Difference	20	41	0	18	0	27
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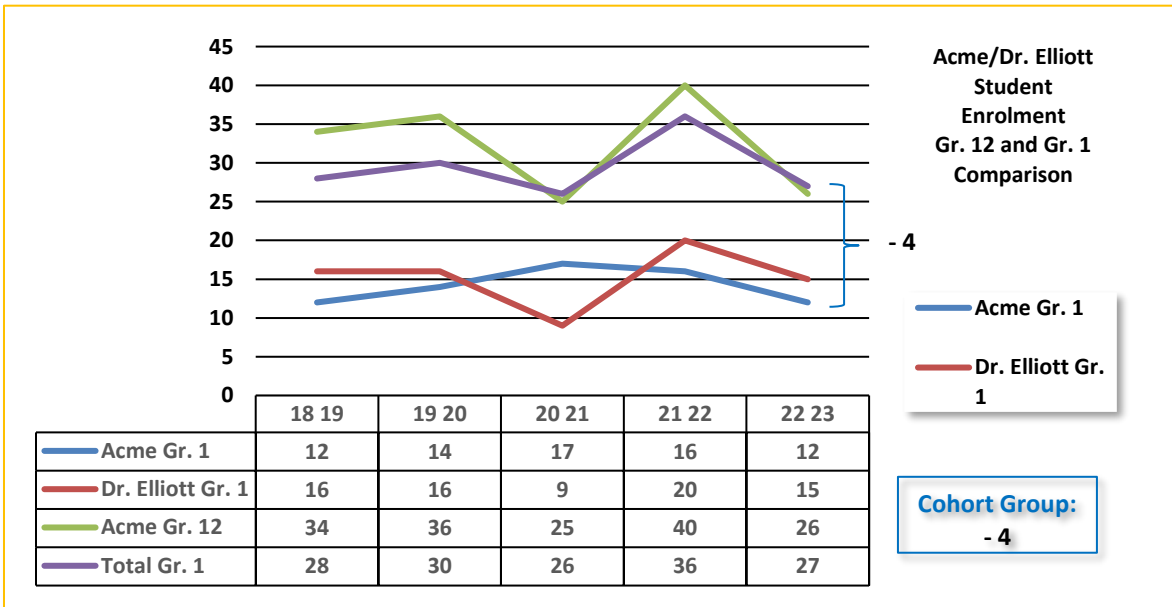
**\*This graph indicates a straight line roll up will result in an increase in enrolment of 27 students**

## GAP ANALYSIS ON ENROLMENT Kindergarten Cohort History (Golden Hills School Division Regular Schools)



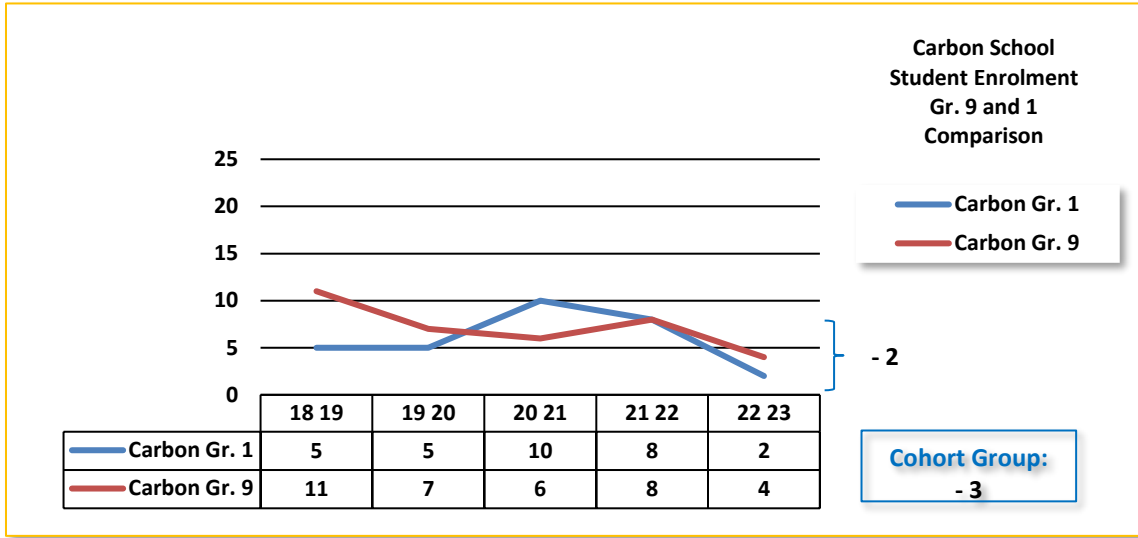
This graph indicates the number of students entering grade one is usually quite a bit higher than in kindergarten, we can assume not all children are attending Kindergarten.

## GAP ANALYSIS ON ENROLMENT BETWEEN Grades 1 and 12 (Acme/Dr. Elliott Regular Schools)



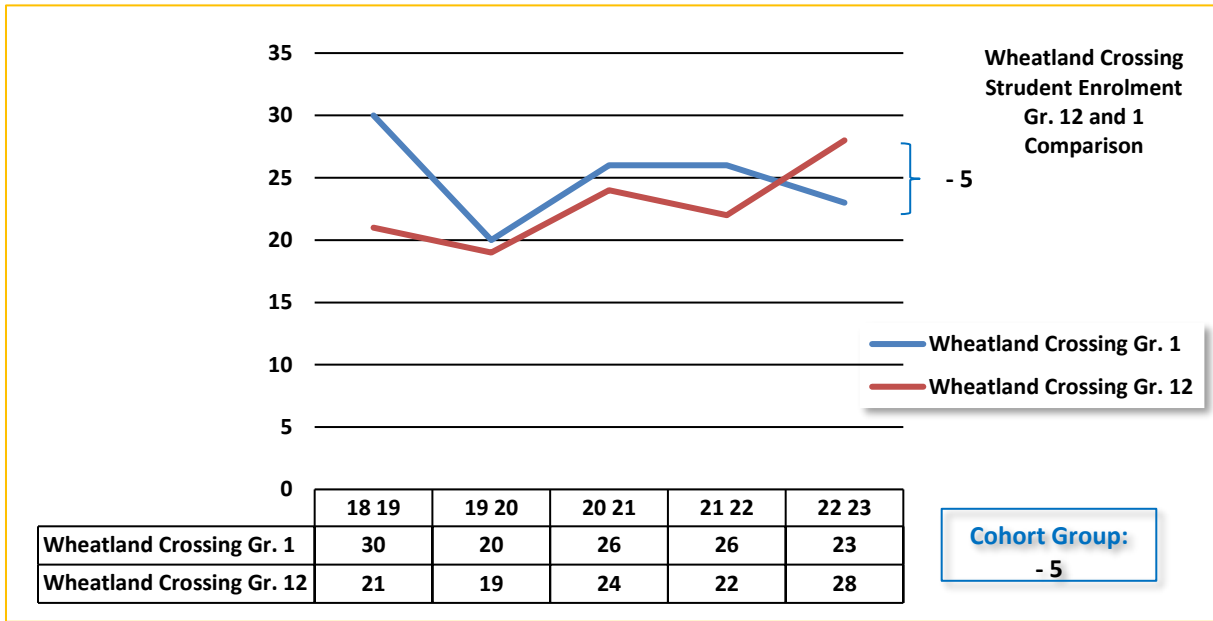
A **cohort group** of -4 indicates we started with 30 students in Grade 1 in **2011/2012** and now have 26 students in Grade 12 in **2022/2023**.

## GAP ANALYSIS ON ENROLMENT BETWEEN Grades 1 and 9 (Carbon Regular School)



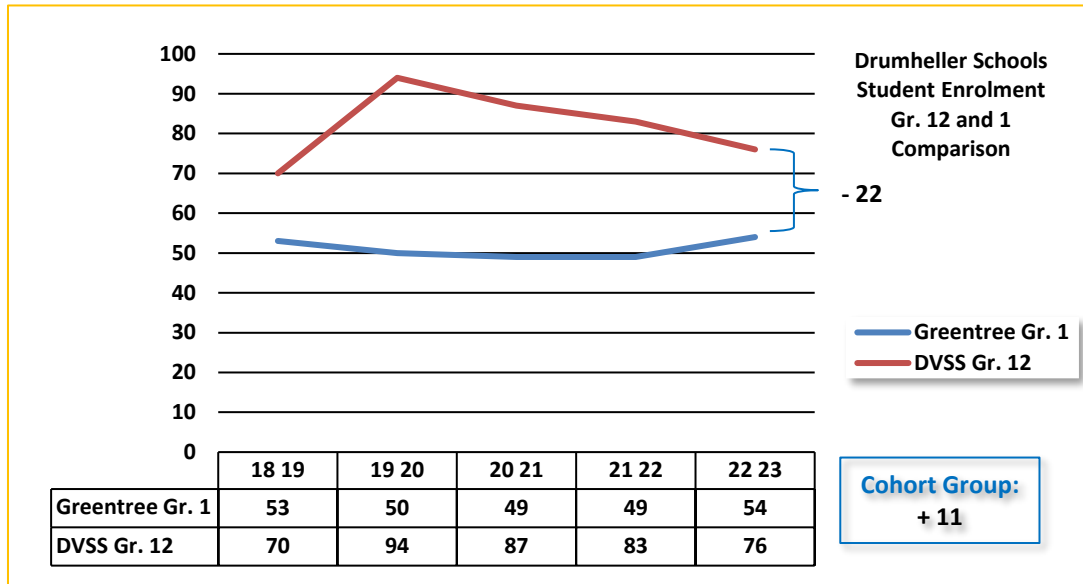
A **cohort group** of - 3 indicates we started with 7 students in Grade 1 in **2014/2015** and now have 4 students in Grade 9 in **2022/2023**.

## GAP ANALYSIS ON ENROLMENT BETWEEN Grades 1 and 12 (Wheatland Crossing Regular School)



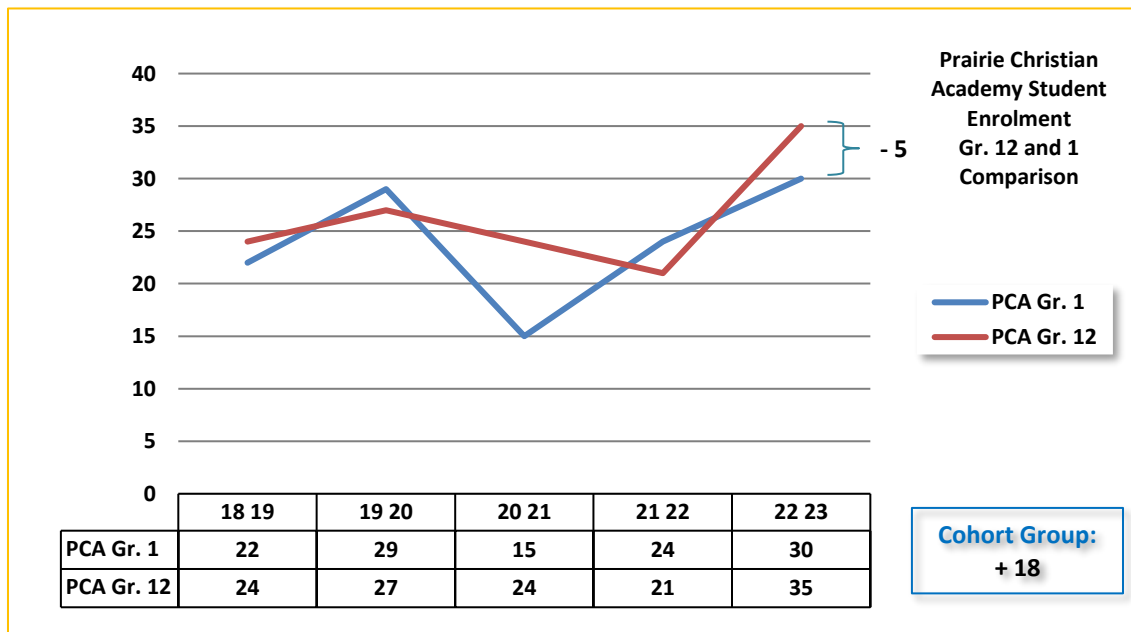
A **cohort group** of -5 indicates we started with 33 students in Grade 1 in **2011/2012** and now have 28 students in Grade 12 in **2022/2023**.

## GAP ANALYSIS ON ENROLMENT BETWEEN Grades 1 and 12 (Drumheller - Greentree and Drumheller Valley Secondary Regular Schools)



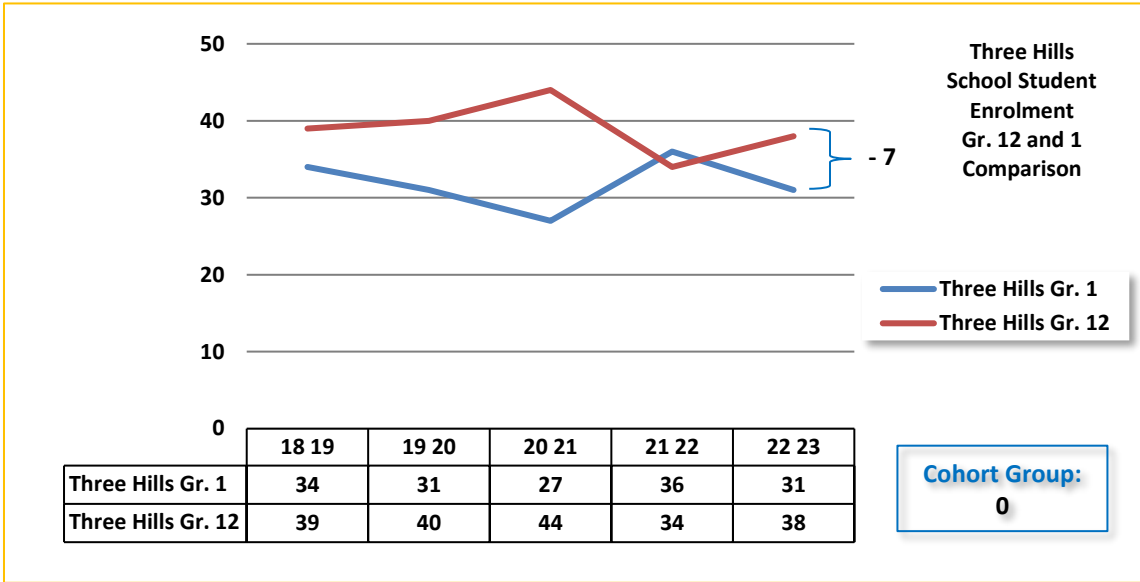
A **cohort group** of +11 indicates we started with 65 students in Grade 1 in **2011/2012** and now have 76 students in Grade 12 in **2022/2023**.

## GAP ANALYSIS ON ENROLMENT BETWEEN Grades 1 and 12 (Prairie Christian Academy Regular School)



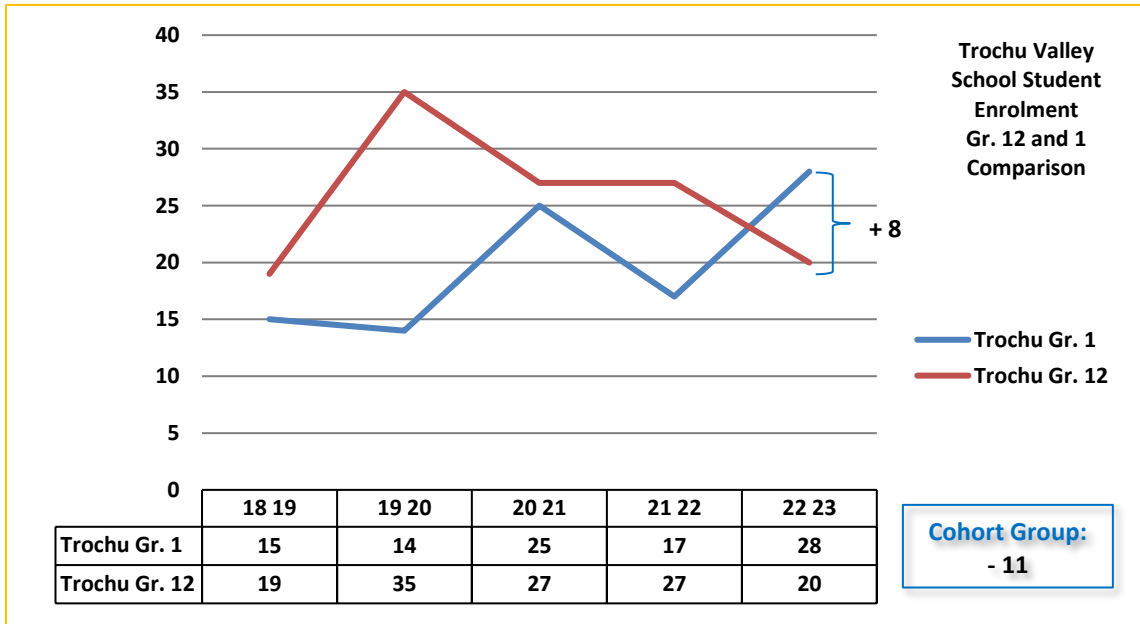
A **cohort group** of +18 indicates we started with 17 students in Grade 1 in **2011/2012** and now have 35 students in Grade 12 in **2022/2023**.

**GAP ANALYSIS ON ENROLMENT BETWEEN Grades 1 and 12  
(Three Hills Regular School)**



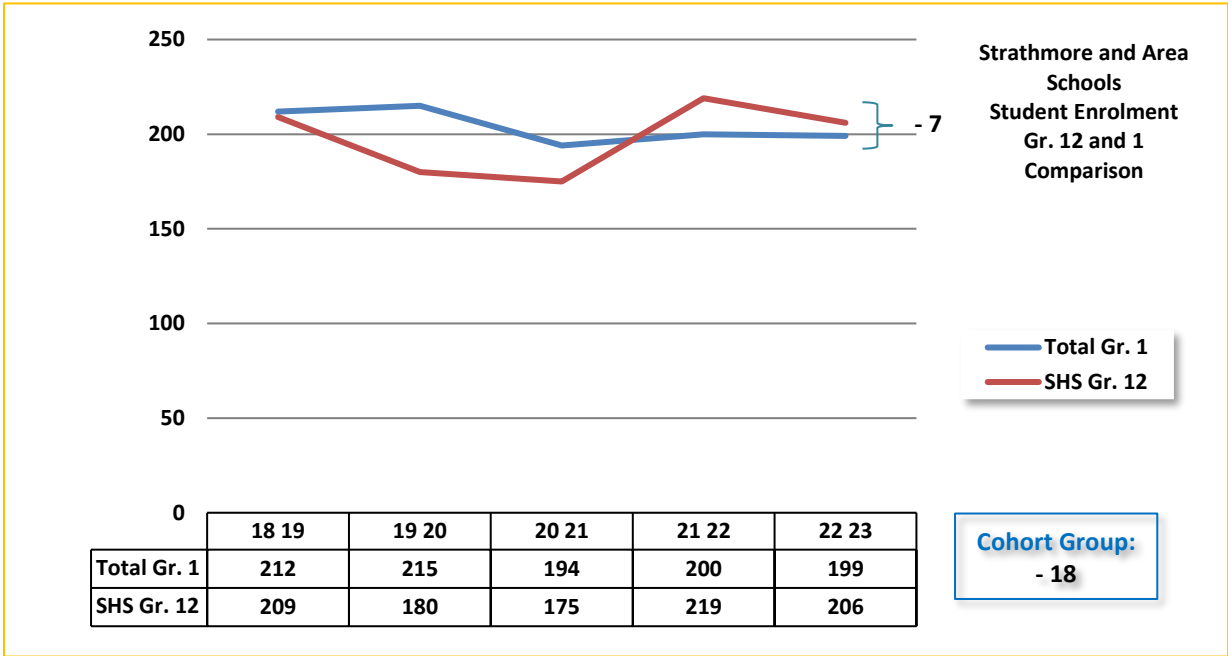
A **cohort group** of 0 indicates we started with 38 students in Grade 1 in **2011/2012** and now have 38 students in Grade 12 in **2022/2023**.

**GAP ANALYSIS ON ENROLMENT BETWEEN Grades 1 and 12  
(Trochu Valley Regular School)**



A **cohort group** of -11 indicates we started with 31 students in Grade 1 in **2011/2012** and now have 20 students in Grade 12 in **2022/2023**.

**GAP ANALYSIS ON ENROLMENT BETWEEN Grades 1 and 12  
(Strathmore Regular Schools)**



A **cohort group** of - 18 indicates we started with 224 students in Grade 1 in **2011/2012** and now have 206 students in Grade 12 in **2022/2023**.

## UTILITIES

### Average Cost Per Student and Area

\*Enrolment Numbers adjusted based on Alberta Education ACU Formula

Schools	*Student Count 2021/2022	Total Utilities Cost 2021/2022	Average Cost Per Student	Square Meters	Average Cost per SquareMeter
Acme School	195	\$ 56,294	\$ 289	2,855	\$ 20
Brentwood School	230	\$ 70,695	\$ 307	3,851	\$ 18
Carbon School	64	\$ 43,097	\$ 673	2,326	\$ 19
Carseland School	90	\$ 49,414	\$ 549	2,499	\$ 20
Crowther Memorial Jr. High	519	\$ 158,853	\$ 306	6,361	\$ 25
Dr. Elliott School	188	\$ 65,939	\$ 351	2,753	\$ 24
Drumheller Valley Secondary School	438	\$ 196,165	\$ 448	7,817	\$ 25
George Freeman	439	\$ 61,826	\$ 141	4,851	\$ 13
Greentree School	385	\$ 81,730	\$ 212	4,570	\$ 18
Prairie Christian Academy	283	\$ 68,637	\$ 243	3,931	\$ 17
Strathmore High School	741	\$ 237,604	\$ 321	9,285	\$ 26
Three Hills School	501	\$ 163,553	\$ 326	7,567	\$ 22
Trinity Christian Academy	204	\$ 69,780	\$ 342	2,308	\$ 30
Trochu Valley School	256	\$ 65,083	\$ 254	4,484	\$ 15
Westmount School	432	\$ 74,352	\$ 172	4,387	\$ 17
Wheatland Elementary School	365	\$ 116,078	\$ 318	4,345	\$ 27
Wheatland Crossing School	390	\$ 102,591	\$ 263	4,881	\$ 21
<b>Totals</b>	<b>5,720</b>	<b>\$ 1,681,692</b>	<b>\$ 294</b>	<b>79,070</b>	<b>\$ 21</b>

Leased Schools	Student Count 2021/2022	Total Utilities Cost 2021/2022	Average Cost Per Student	Square Meters	Average Cost Per Square Meter
Golden Hills Learning Academy	334	\$ 11,293	\$ 34	550	\$ 21
NorthStar Academy	1,551	\$ 7,661	\$ 5	333	\$ 23
<b>Totals</b>	<b>1,885</b>	<b>\$ 18,954</b>	<b>\$ 10</b>	<b>883</b>	<b>\$ 21</b>

Outreach Schools	Student Count 2021/2022	Total Utilities Cost 2021/2022	Average Cost Per Student	Square Meters	Average Cost Per Square Meter
Drumheller Outreach School	19	\$ 7,012	\$ 369	204	\$ 34
Strathmore Storefront	80	\$ 7,780	\$ 97	379	\$ 21
<b>Totals</b>	<b>99</b>	<b>\$ 14,791</b>	<b>\$ 149</b>	<b>583</b>	<b>\$ 25</b>

\*Average Cost in 2020/2021 was \$18.00 for the Regular Schools.