

SCHOOL SUMMARIES REPORT 2024

- For the year ending 2023/2024 and Budget information for 2024/2025



MOTTO Powering hope and possibilities

MISSION Intentionally Maximizing Learning

VISION Inspiring confident, connected, caring citizens of the world

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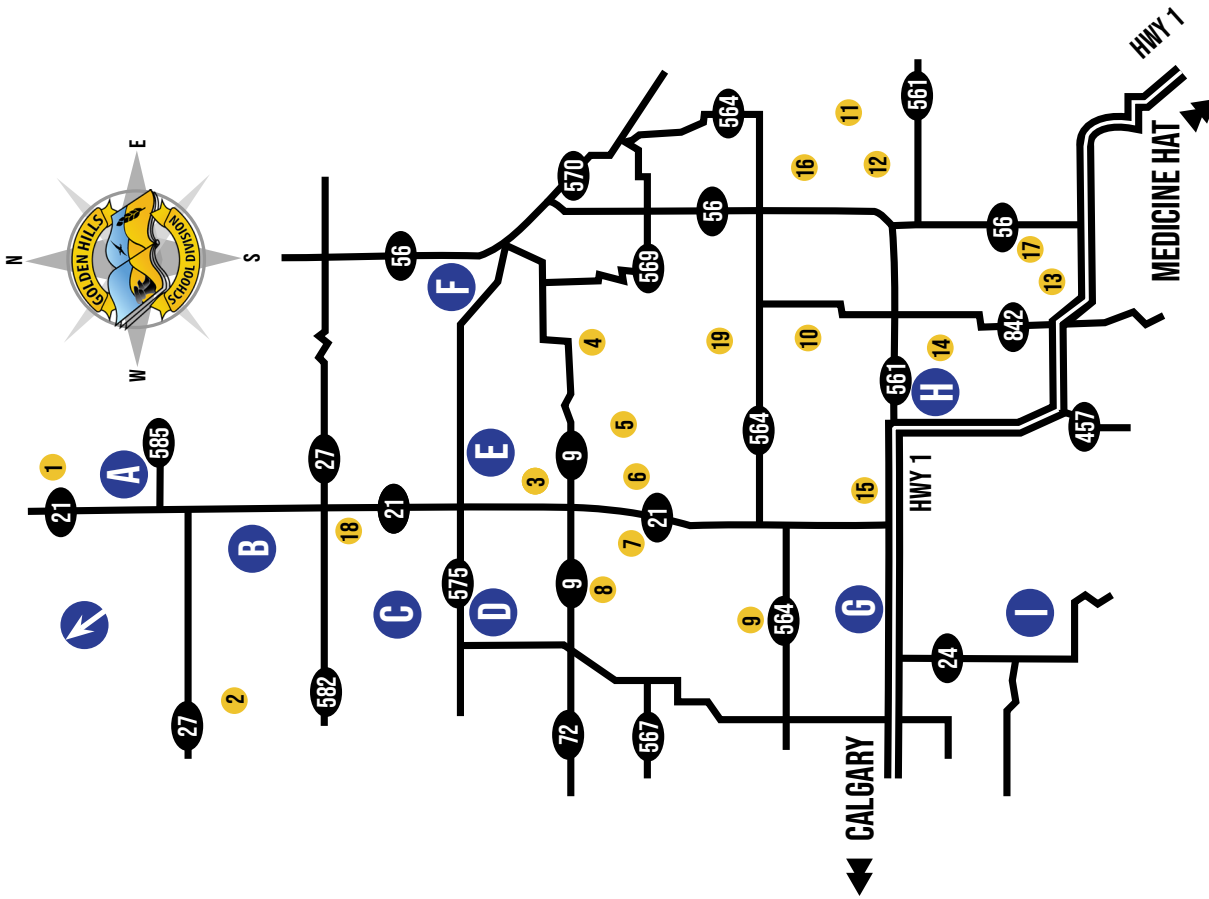
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Schools

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Acme
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Anchors Outreach
École Brentwood Elementary
Crowther Memorial Junior High
George Freeman
Golden Hills Learning Academy
Strathmore High
Strathmore Storefront
Trinity Christian Academy
Westmount
Wheatland Elementary
- H** Wheatland Crossing
Wheatland Crossing
- I** Carseland
Carseland
- NorthStar Academy (Red Deer, AB)

Colony Schools

- 1** Huxley Colony
Huxley
- 2** Torrington Colony
Valley View
- 3** Britestone Colony
Britestone
- 4** Hillview Colony
Rosebud Creek
- 5** Rosebud Colony
Sayre
- 6** Springvale Colony
Rosebud River
- 7** Stahlville Colony
Hines
- 8** Sandhills Colony
Sandhills
- 9** Mountainview Colony
Mountainview
- 10** Standard Colony
Poplar Row
- 11** Ridgeland Colony
Crawling Valley
- 12** Sunshine Colony
Rising Sun
- 13** Cluny Colony
Towers
- 14** Twin Creeks Colony
Twin Creeks
- 15** Wheatland Colony
Glenrose
- 16** Wintering Hills Colony
Wintering Hills
- 17** Green Acres Colony
Green Acres
- 18** Three Hills Colony
Three Hills
- 19** Midwest Colony
Country Hills

Historical Changes in School Structures and Configurations

Introduction	Date Started
Christ the Redeemer Catholic Schools	September 2001
International Student Services	September 2001
Prairie Christian Academy	September 2004
NorthStar Academy	September 2007
Trinity Christian Academy	September 2008

School Consolidation to Wheatland Crossing	Date Occurred
Hussar grades K-6	September 2016
Central Bow Valley grades K-6	September 2016
Rockyford grade K-6	September 2016
Standard K-12	September 2016

New School Openings	Date Occurred
Prairie Christian Academy K-12	September 2016
Wheatland Crossing K-12	January 2017
George Freeman K-9	September 2018

School Name Change	Date Occurred
Drumheller Valley Secondary School	November 2010

School Location Change	Date Occurred
Golden Hills Learning Academy	August 2018

General Information on School Summary Sheet

Golden Hills operates within a system that allows some level of site-based decision-making. Budget allocations are based on per pupil and contingency (varies annually).

On the summary sheets by school, under allocation of operating expenses the following costs are not included:

1. Pooled – schools are not responsible for all costs associated with operations; some expenditures are more effectively made through centralized pooled costs. Examples include Specialized Learning Supports, Technology Services, Professional Development and Curriculum Implementation.
2. Plant Operations and Maintenance.
3. Transportation Routes, and
4. System Administration and Governance.

Definitions

Budget Operating Expenses – Budget amounts are as of November 30, 2024.

Combined Utilization Rate – Alberta Education calculates utilization based on footprint and student count, not classroom space. When a school reaches 85% capacity, it is considered full under Alberta Education standards. The information provided in this report is based on 23/24 and current enrolment.

Infrastructure Maintenance and Renewal (IMR) – funding is for upgrading or replacing building components to meet regulatory requirements for health and safety, extend the life and quality of school facilities, meet requirements of educational programs and students with special needs, and improve energy efficiency to achieve cost savings. IMR funding is determined using student enrolment (50 per cent), age of building (24 per cent), area of building (21 per cent), geographic location (3 per cent), and other factors (2 percent).

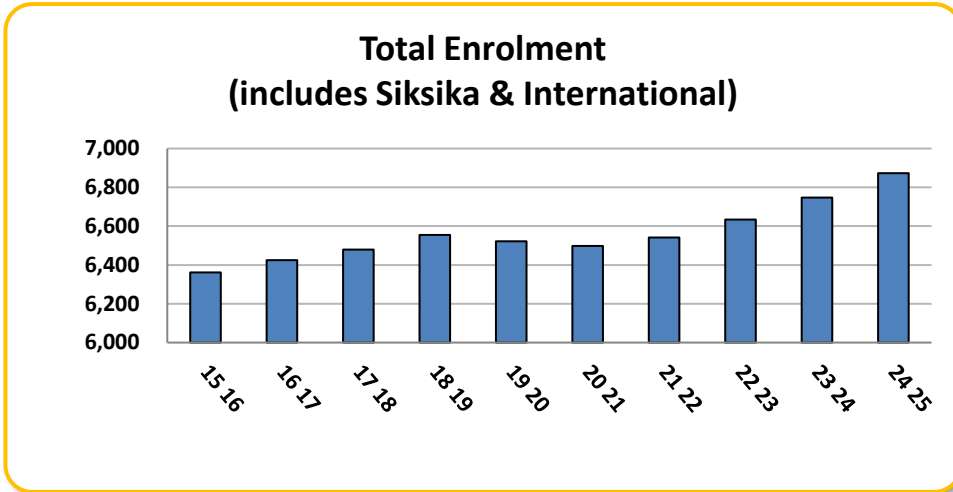
Projected Enrolment – is reported based on information from Baragar Software, which does not include local assumptions. It is based on statistical data from Revenue Canada, Alberta Birth Registry, Census Canada, our own student information system, and historical participation rates between school districts.

Utilities – Electrical, gas, water, and sewage charges for building usage – it does not take into consideration whether the school is 30% full or 90% full. Provincial funding is received on a per pupil basis. As a result, schools with low utilization often create challenges in allocating resources for utility

costs. Low utilities should not be confused with an efficient building in excellent shape. Building design and other factors such as shared space agreement can also contribute to differences in utility costs.

Golden Hills School Division Enrolment – 10 years

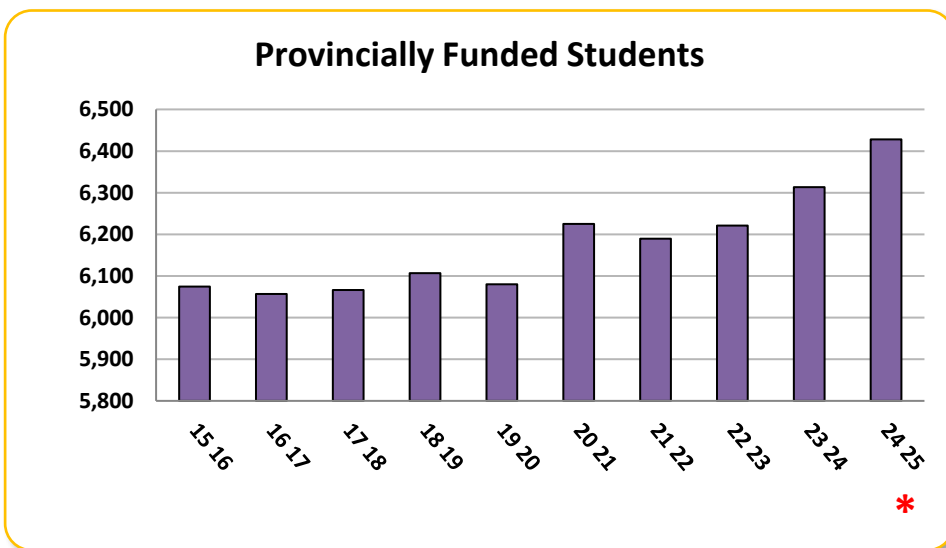
- The Total Enrolment Chart includes provincially, local education service agreement and tuition paying students.



Please note the following:

- Funding Model was changed for 21/22.
- March 2020 was when the COVID-19 Pandemic closed schools for a period of time.
- The home education students and students who do not reside in our district but take online classes are not included in these numbers. Those student numbers increased and are charted separately.

- The Provincially Funded Chart includes only the provincially funded students.

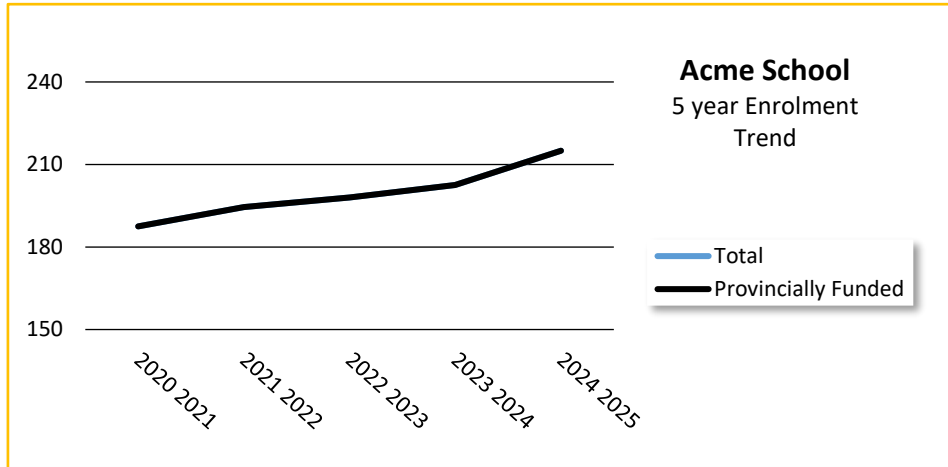


- * Increases in numbers continue for Distance Education



Acme School

Summary Sheet (K-6 & 10-12) Principal: Sadie Oberle
Ward #2 Trustee James Northcott



New Build

Acme School under construction

Demographics 2024-2025				
Student Count as of Sept 30, 2024				
Provincially Funded	Local Education Service Agreement	International	Total FTE	5 year Enrolment Projection (Baragar)
215.0	0	0	215.0	Growth

Vision – To continue to be the exemplary model for community-based education in Canada.

Mission – Committed to Powerful Learning in our community-based schools.

Values – Engagement, Collaboration, flexibility, positive, caring, relationships, citizenship.

School Facility 2023-2024			New Building Statistics	
Year Built (New build in process)		1957(modernized 1990/91)	2025	
Net Student Capacity		327	368	
Combined Total Students Utilization Rate		66%		
Total M ²		2,854.7 m ²	4,063 m ²	
Total 23/24 Utilities \$53,925		Per M ² \$19	N/A	

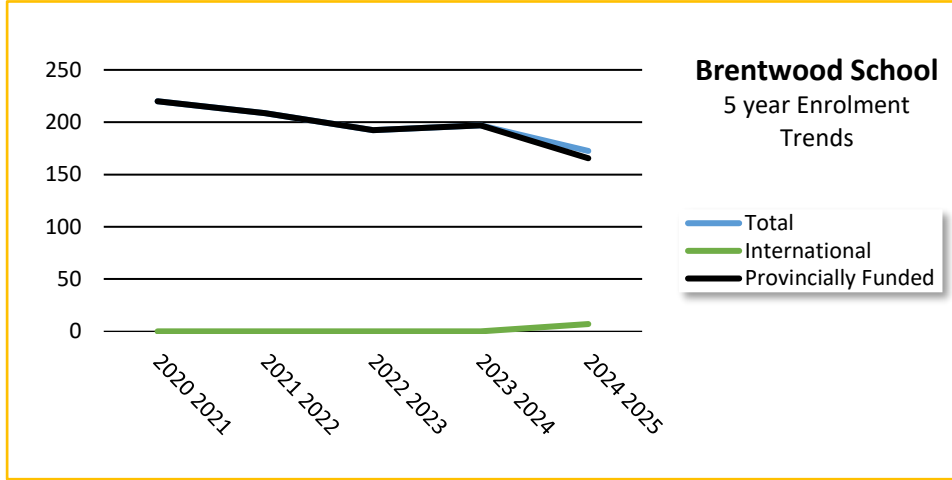


Budgeted Operating Expenses 2024-2025			%
Allocation (includes prior year carry-over)		\$1,646,989	
Staffing	Certificated (Substitutes & Certificated Staffing)	\$1,509,566	91%
	Non-Certificated (Support & Other Staffing)	\$95,923	6%
Supplies & Services		\$41,500	3%



École Brentwood Elementary

Summary Sheet (K-6) Principal: Danielle Seabrook
 Ward #4 Trustees Jennifer Mertz and Robert Pirie



May 2018
 Brentwood Elementary School changed its name to École Brentwood Elementary

Demographics 2024-2025				
Student Count as of Sept 30, 2024				
Provincially Funded	Local Education Service Agreement	International	Total FTE	5 year Enrolment Projection (Baragar)
173.5	0	8.0	181.5	Growth

- French Immersion Program started in September 2016.
- To date there is approximately 83 students, Grades K to 6.

School Facility 2023-2024	
Year Built	1979
Net Student Capacity	413
Combined Total Students Utilization Rate	51%
Total M ²	3,851.1 m ²
Total 23/24 Utilities \$70,742	Per M ² \$18

Vision - A family-centred school building on a foundation of excellence, ensuring boundless learning opportunities.

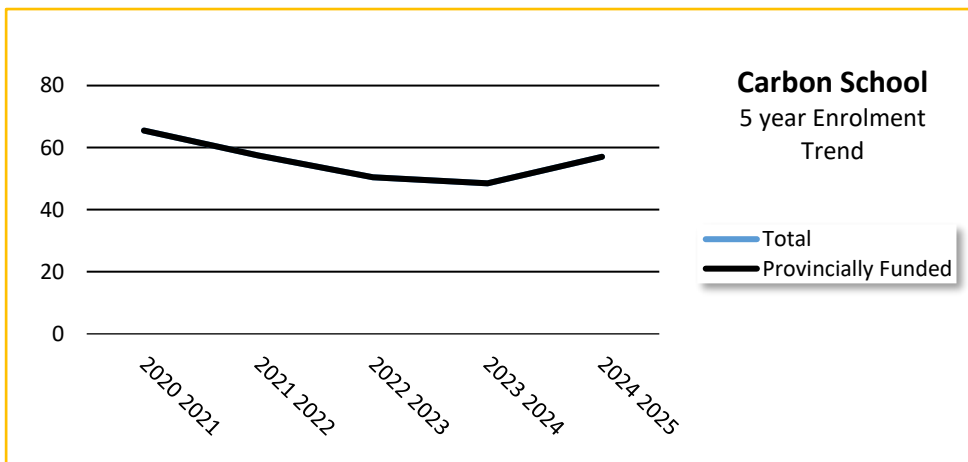
Mission - Ensuring a culture of powerful learning and engaged thinkers.



Budgeted Operating Expenses 2024-2025			%
Allocation (includes prior year carry-over)		\$1,650,121	
Staffing	Certificated (Substitutes & Certificated Staffing)	\$1,368,351	83%
	Non-Certificated (Support & Other Staffing)	\$121,657	7%
Supplies & Services		\$160,113	10%



**Summary Sheet (K-9) Principal: Ryan Hatch
Ward #2 Trustee James Northcott**



2012
Grades 10-12
transferred to
Acme

Demographics 2024-2025				
Student Count as of Sept 30, 2024				
Provincially Funded	Local Education Service Agreement	International	Total FTE	5 year Enrolment Projection (Baragar)
57.0	0	0	57.0	Stable

Mission – Inspiring personal success by developing a culture of learning through educational experiences fostered in a safe and supportive community.

Vison – To develop life long learners who are inspired to achieve personal excellence

Values – Integrity, Perseverance, Cooperation, Empathy and Personal Excellence

ACHIEVE! BELIEVE! CONNECT!

School Facility 2023-2024		
Year Built	1953 (modernized 1988)	
Net Student Capacity	286	
Combined Total Students Utilization Rate	19%	
Total M ²	2,326.1 m ²	
Total 23/24 Utilities	Per M ²	\$17
\$40,028		



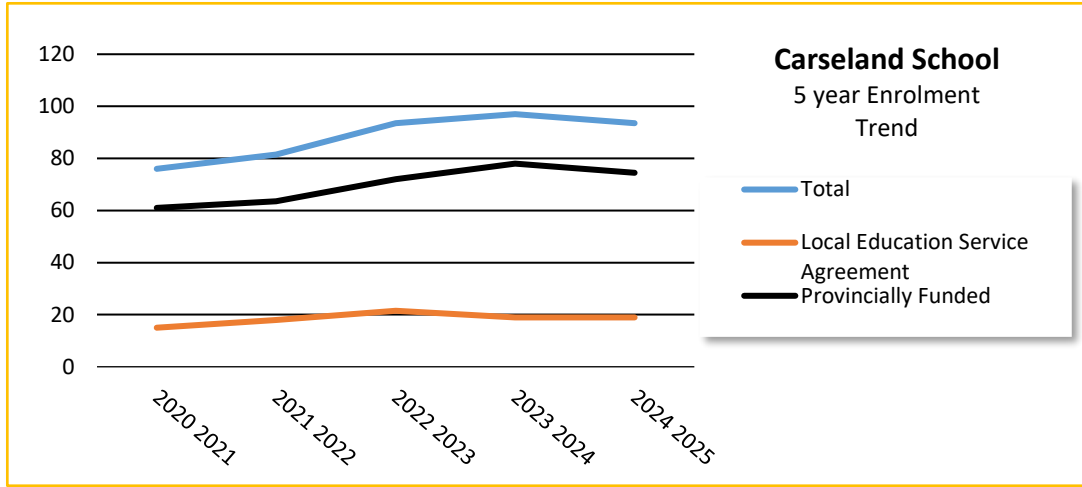
Budgeted Operating Expenses 2024-2025			%
Allocation (includes Rural Grant, less than allocation amount)		\$778,135	
Staffing	Certificated (Substitutes & Certificated Staffing)	\$622,588	80%
	Non-Certificated (Support & Other Staffing)	\$78,795	10%
Supplies & Services		\$76,751	10%



Carseland School

The Small School with the very Big Heart

Summary Sheet (K-6) Principal: LaToya Bartlett
Ward #5 Trustee Laurie Huntley

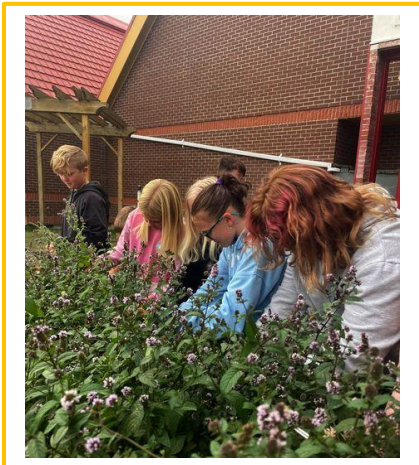


Demographics 2024-2025				
Student Count as of Sept 30, 2024				
Provincially Funded	Local Education Service Agreement	International	Total FTE	5 year Enrolment Projection (Baragar)
74.5	19	0	93.5	Growth

Vision - The pulse of a vibrant community that cultivates pride and ownership as we expand our horizons for powerful learning.

Mission - To prepare children for a lifetime of learning.

School Facility 2023-2024	
Year Built	1963 (modernized 1991)
Net Student Capacity	249
Combined Total Students Utilization Rate	45%
Total M ²	2,498.9 m ²
Total 23/24 Utilities \$47,203	Per M ² \$19

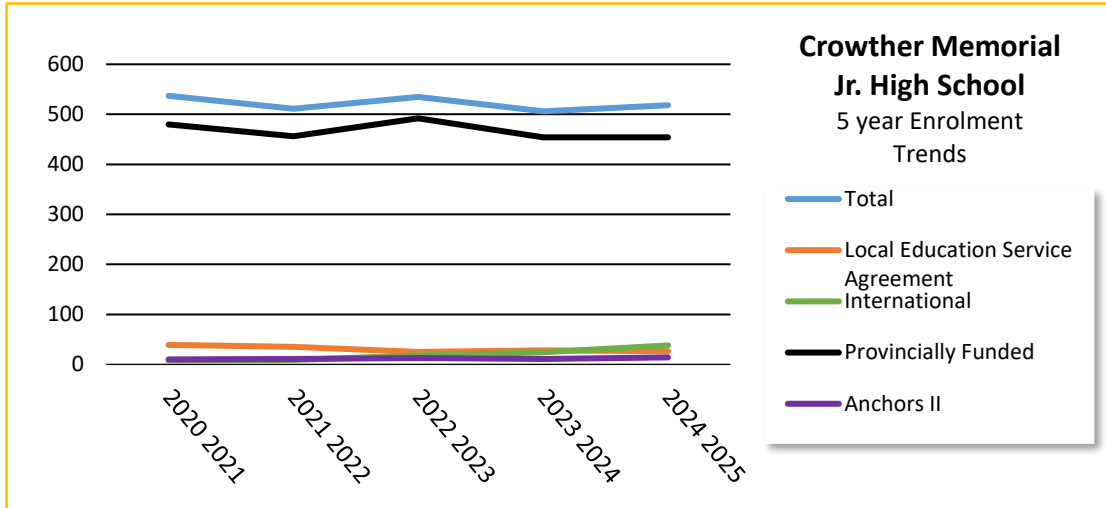


Budgeted Operating Expenses 2024-2025		Allocation (includes prior year carry-over)	%
Staffing	Certificated (Substitutes & Certificated Staffing)	\$781,389	85%
	Non-Certificated (Support & Other Staffing)	\$79,823	9%
	Supplies & Services	\$54,182	6%



CROWTHER MEMORIAL JUNIOR HIGH SCHOOL

Summary Sheet (7-9) Principal: Linda Tucker
Ward #4 Trustees Jennifer Mertz and Robert Pirie



Demographics 2024-2025				
Student Count as of Sept 30, 2024				
Provincially Funded	Local Education Service Agreement	International	Total FTE	5 year Enrolment Projection (Baragar)
467.0	28	42.5	537.5	Growth

Includes Anchors II Program

School Facility 2023-2024	
Year Built	1985 (14 portables)
Net Student Capacity	686
Combined Total Students Utilization Rate	77%
Total M ²	6,360.7 m ²
Total 23/24 Utilities \$168,556	Per M ² \$26

Vision and Mission

U.P.C
*United in our diversity
 Passionate about our learning
 Confident in our future*



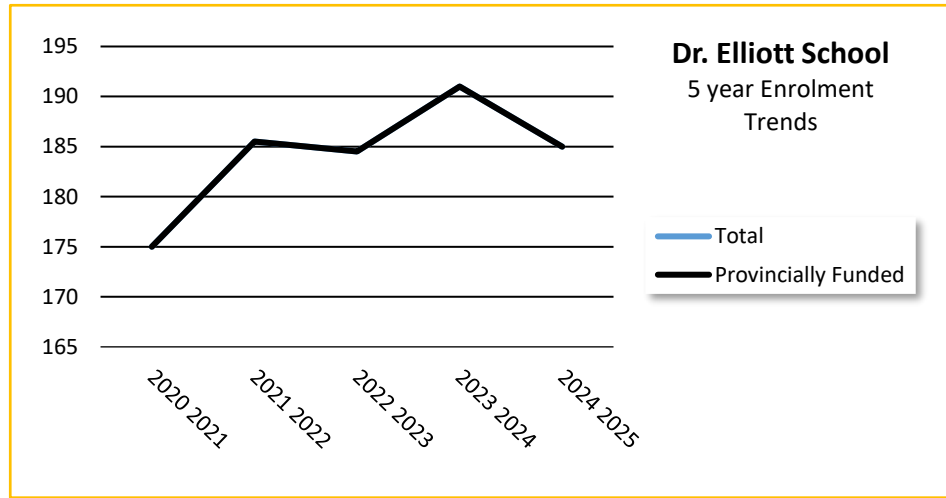
Budgeted Operating Expenses 2024-2025			%
Allocation (includes prior year carry-over)		\$3,297,046	
Staffing	Certificated (Substitutes & Certificated Staffing)	\$2,972,997	90%
	Non-Certificated (Support & Other Staffing)	\$171,594	5%
Supplies & Services		\$152,455	5%



Dr. Elliott School

Summary Sheet (K-9) Principal: Sadie Oberle

Ward #2 Trustee James Northcott



Capital Request
Replacement of Dr. Elliott School

* Requested 5 years, since 2013/14

Demographics 2024-2025

Student Count as of Sept 30, 2024

Provincially Funded	Local Education Service Agreement	International	Total FTE	5 year Enrolment Projection (Baragar)
185.0	0	0	185.0	Stable

Vision – To continue to be the exemplary model for community-based education in Canada.

Mission – Committed to Powerful Learning in our community-based schools.

Beliefs – Engagement, collaboration, flexibility, positive, caring, relationships, citizenship.

School Facility 2023-2024

Year Built	1957
Net Student Capacity	304
Combined Total Students Utilization Rate	67%
Total M ²	2,753 m ²
Total 23/24 Utilities	Per M ²
\$58,160	\$21



Budgeted Operating Expenses 2024-2025

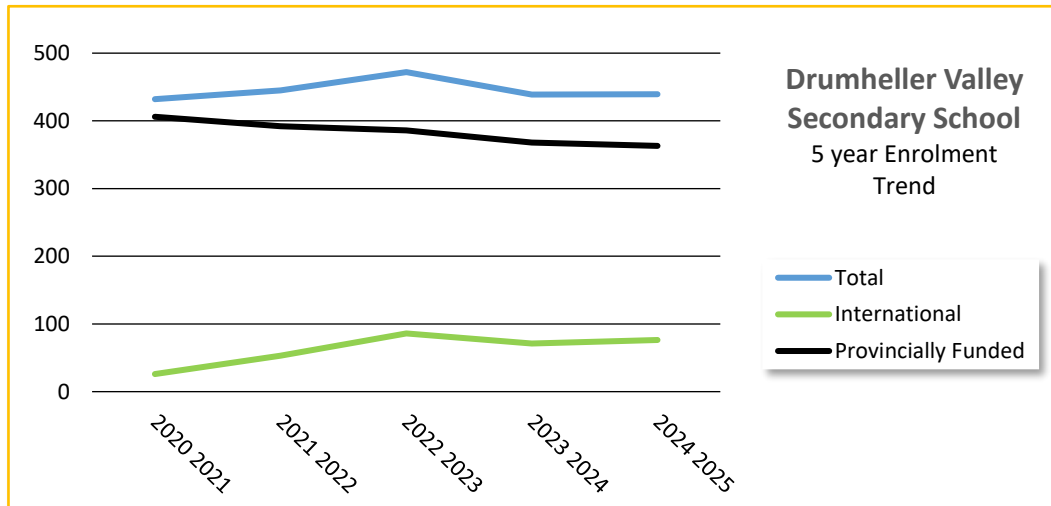
		Allocation (includes prior year carry-over)	\$	%
Staffing	Certificated (Substitutes & Certificated Staffing)	\$1,277,056	90%	
	Non-Certificated (Support & Other Staffing)	\$87,796	6%	
	Supplies & Services	\$52,780	4%	



Drumheller Valley Secondary School

To Engage Possibilities & Embrace Potential

Summary Sheet (7-12) Principal: Dana Yemen Ward #3 Trustee Justin Bolin

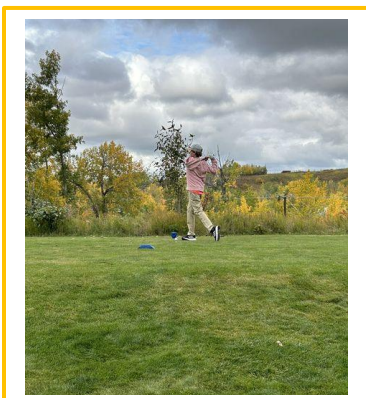


Demographics 2024-2025				
Student Count as of Sept 30, 2024				
Provincially Funded	Local Education Service Agreement	International	Total FTE	5 year Enrolment Projection (Baragar)
363.0	0	76.4	439.4	Decline

School Facility 2023-2024		
Year Built	1961 (modernized 2010)	
Net Student Capacity	785	
Combined Total Students Utilization Rate	54%	
Total M ²	7,816.75 m ²	
Total 23/24 Utilities	Per M ²	\$26
\$202,838		

Vision – To engage possibilities and embrace potential.

Mission – Inspiring a caring and courageous community of lifelong learners; empowering global citizens for generations.



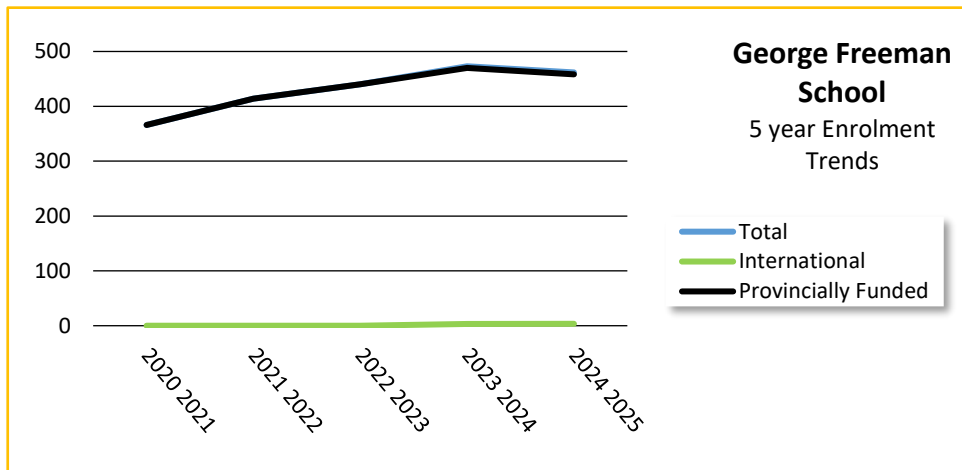
Budgeted Operating Expenses 2024-2025			%
Allocation (includes prior year carry-over)		\$3,009,270	
Staffing	Certificated (Substitutes & Certificated Staffing)	\$2,710,122	90%
	Non-Certificated (Support & Other Staffing)	\$221,535	7%
Supplies & Services		\$77,613	3%



GEORGE FREEMAN SCHOOL

Building Everyday Heroes

**Summary Sheet (K-9) Principal: Stefan Dykema
Ward #4 Trustees Jennifer Mertz and Robert Pirie**



Three Pillars of George Freeman School

Pillar One:

Action in Character

- Acceptance
- Teamwork
- Consistently give your best effort and strive to improve
- Kind
- Resilience/perseverance

Pillar Two:

Action in Our World

- Citizenship
- Volunteering
- Impacting Local and Global Community
- Environmental Stewardship
- Support for others
- Respecting rules

Pillar Three:

Action in Life

- Embracing (Participating in) opportunities
- Mental Health
- Fitness in Sport
- Overall Wellness

Demographics 2024-2025				
Student Count as of Sept 30, 2024				
Provincially Funded	Local Education Service Agreement	International	Total FTE	5 year Enrolment Projection (Baragar)
458.5	0	3.5	462.0	Growth

School Facility 2023-2024	
Year Built	2018 (Opened September)
Net Student Capacity	450
Combined Total Students Utilization Rate	109%
Total M ²	4851.14 m ²
Total 23/24 Utilities \$54,889	Per M ² \$11

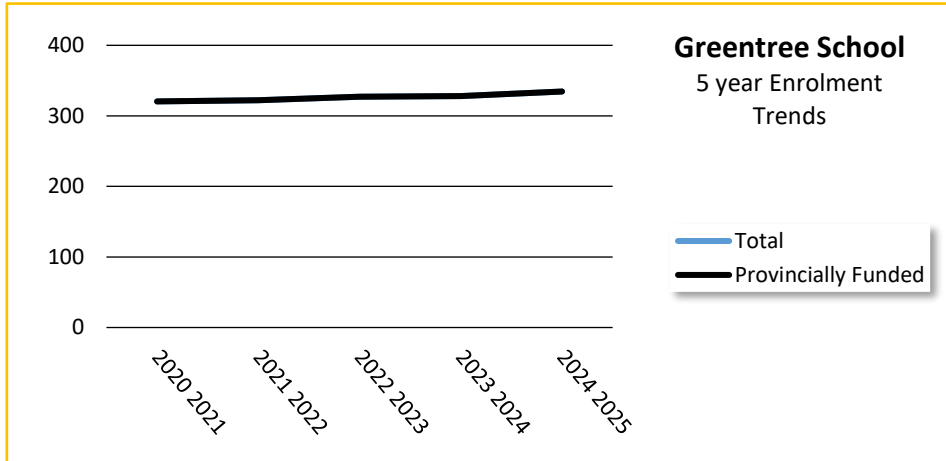


Budgeted Operating Expenses 2024-2025			%
Allocation (includes prior year carry-over)		\$3,309,246	
Staffing	Certificated (Substitutes & Certificated Staffing)	\$2,816,720	85%
	Non-Certificated (Support & Other Staffing)	\$224,876	7%
Supplies & Services		\$267,650	8%



Greentree Elementary School

Summary Sheet (K-6) Principal: Shelley Friesen Ward #3 Trustee Justin Bolin



Capital Request
Replacement of Greentree School

*Requested 13 years, since 2012/13

Demographics 2024-2025				
Student Count as of Sept 30, 2024				
Provincially Funded	Local Education Service Agreement	International	Total FTE	5 year Enrolment Projection (Baragar)
334.5	0	0	334.5	Stable

School Facility 2023-2024		
Year Built	1966	
Net Student Capacity	582	
Combined Total Students Utilization Rate	67%	
Total M ²	4,569.8 m ²	
Total 23/24 Utilities \$89,131	Per M ²	\$20

S.E.E.D.S
Support and accept others
Explore possibilities
Engage in lifelong learning
Do the right thing
Strive for success



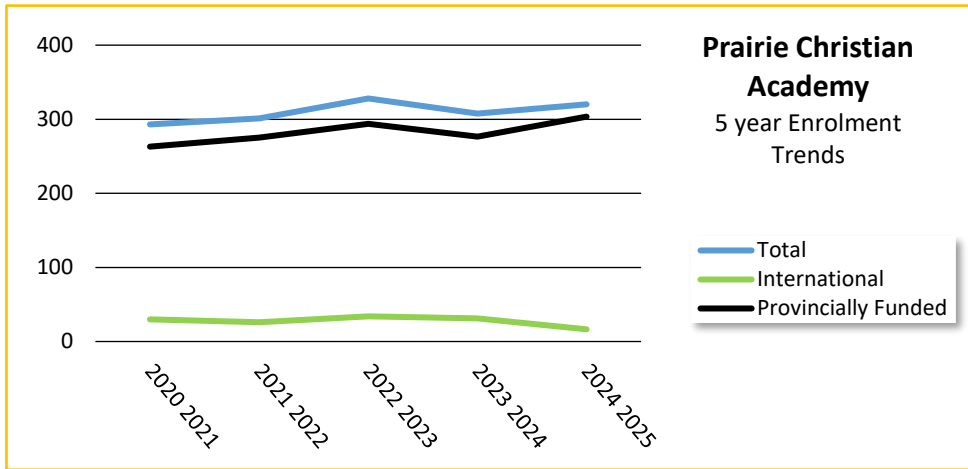
Budgeted Operating Expenses 2024-2025			%
Allocation (includes prior year carry-over)		\$2,618,717	
Staffing	Certificated (Substitutes & Certificated Staffing)	\$2,259,795	86%
	Non-Certificated (Support & Other Staffing)	\$178,676	7%
Supplies & Services		\$180,246	7%



Prairie Christian Academy

Inspiring Learners To Discover, Discern and Defend Truth - Romans 12:2

Summary Sheet (K-12) Principal: Darryl Hern Ward #1 Trustee Barry Kletke



Sept 2004
Joined Golden Hills
*Relocated Sept 2012

Demographics 2024-2025				
Student Count as of Sept 30, 2024				
Provincially Funded	Local Education Service Agreement	International	Total FTE	5 year Enrolment Projection (Baragar)
303.5	0	16.5	320.0	Growth

School Facility 2023-2024		
Year Built	1980 (modernized 2016)	
Net Student Capacity	385	
Combined Total Students Utilization Rate	75%	
Total M ²	4,012.4 M ²	
Total 23/24 Utilities	Per M ²	\$16
\$65,784		

Mission – Inspiring learners to discover, discern, and defend Truth

Moto – Transforming Lives – Transfigures Vitae

Verse – “Do not conform any longer to the pattern of this world but be transformed by the renewing of your mind. Then you will be able to test and approve what God’s will is – his good, pleasing and perfect will.” Romans 12:2 NIV

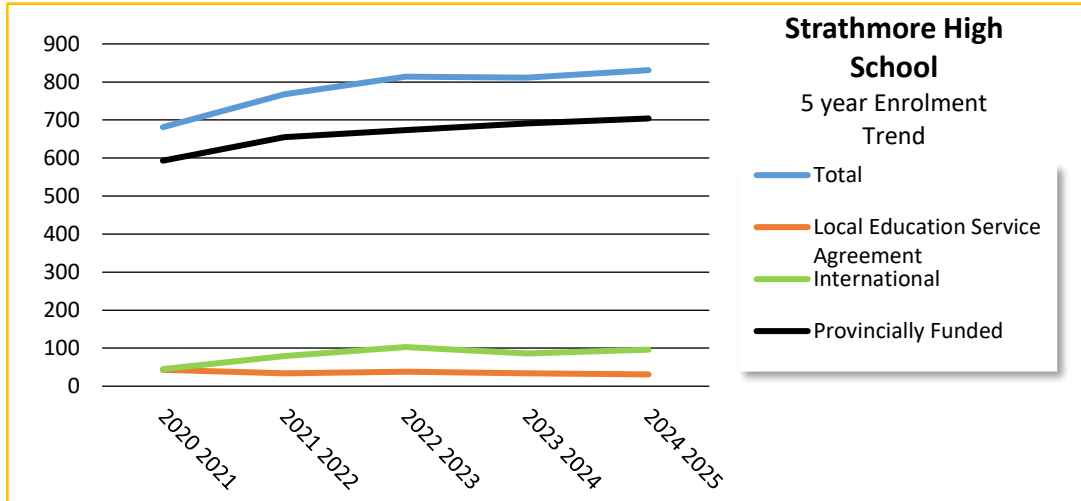


Budgeted Operating Expenses 2024-2025			%
Allocation (includes prior year carry-over)		\$2,171,233	
Staffing	Certificated (Substitutes & Certificated Staffing)	\$1,878,883	87%
	Non-Certificated (Support & Other Staffing)	\$189,444	8%
Supplies & Services		\$102,906	5%



Strathmore High School

Summary Sheet (10-12) Principal: Doug Raycroft
Ward #4 Trustees Jennifer Mertz and Robert Pirie



Demographics 2024-2025				
Student Count as of Sept 30, 2024				
Provincially Funded	Local Education Service Agreement	International	Total FTE	5 year Enrolment Projection (Baragar)
704.0	31.0	96.0	831.0	Growth

Capital (Modular)
Request
 One new modular

School Facility 2023-2024	
Year Built	2001
Net Student Capacity	953
Combined Total Students Utilization Rate	81%
Total M ²	9,285.0 m ²
Total 23/24 Utilities \$226,665	Per M ² \$24

Mission Statement
Empowering a Community of Accomplished and Caring Citizens.

Our Motto
"We Care"



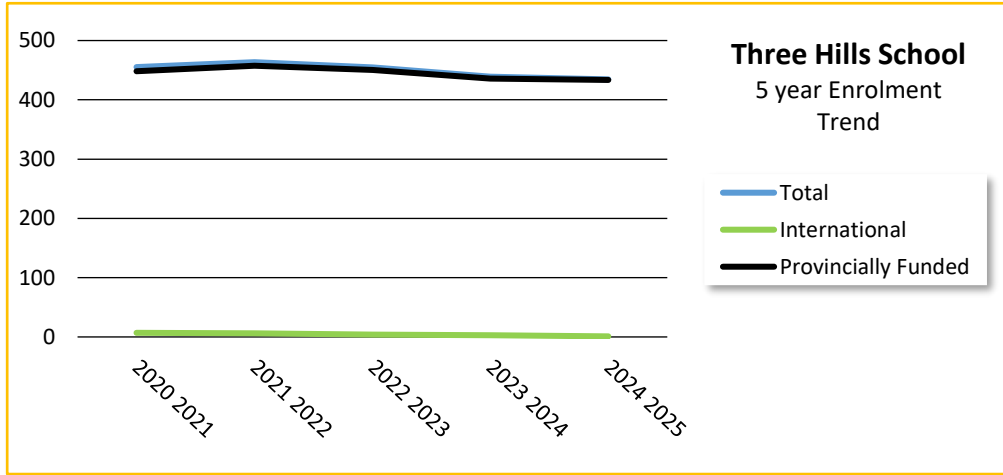
Budgeted Operating Expenses 2024-2025			%
Allocation (includes prior year carry-over)		\$5,589,230	
Staffing	Certificated (Substitutes & Certificated Staffing)	\$4,799,775	86%
	Non-Certificated (Support & Other Staffing)	\$385,955	7%
Supplies & Services		\$403,500	7%



Three Hills School

Summary Sheet (K-12) Principal: Joan Boles

Ward #1 Trustee Barry Kletke



Demographics 2024-2025				
Student Count as of Sept 30, 2024				
Provincially Funded	Local Education Service Agreement	International	Total FTE	5 year Enrolment Projection (Baragar)
433.5	0	1.0	434.5	Stable

Vision – Learning for Life

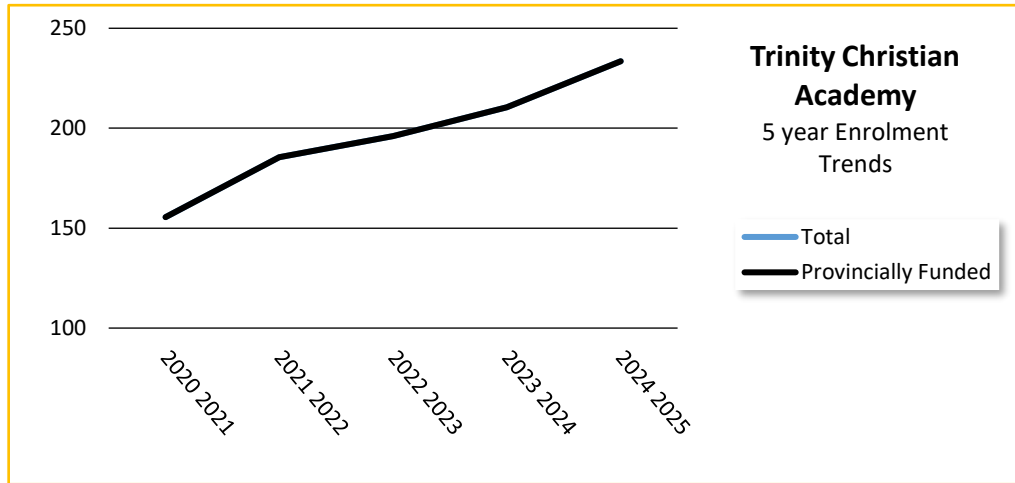
Mission – In a safe, respectful, learning community, Three Hills School provides students with the framework to reach their personal potential, both now and in their future.

School Facility 2023-2024		
Year Built	1952(modernized 2003)	
Net Student Capacity	817	
Combined Total Students Utilization Rate	60%	
Total M ²	7,566.9 m ²	
Total 23/24 Utilities \$164,568	Per M ²	\$22



Budgeted Operating Expenses 2024-2025			%
Allocation (includes prior year carry-over)		\$3,083,170	
Staffing	Certificated (Substitutes & Certificated Staffing)	\$2,633,264	86%
	Non-Certificated (Support & Other Staffing)	\$200,016	6%
Supplies & Services		\$249,890	8%

Summary Sheet (K-9) Principal: Mike Walsh
Ward #4 Trustees Jennifer Mertz and Robert Pirie



Capital (Modular) Request
Two new modular

Sept 2008
Opened in Golden Hills

Demographics 2024-2025				
Student Count as of Sept 30, 2024				
Provincially Funded	Local Education Service Agreement	International	Total FTE	5 year Enrolment Projection (Baragar)
233.5	0	0	233.5	Growth

Vision

We are committed to ensuring an engaging spiritual community where all learners discover their God-given potential.

Mission

Christ-centered education shaped by powerful learning and meaningful relationships.

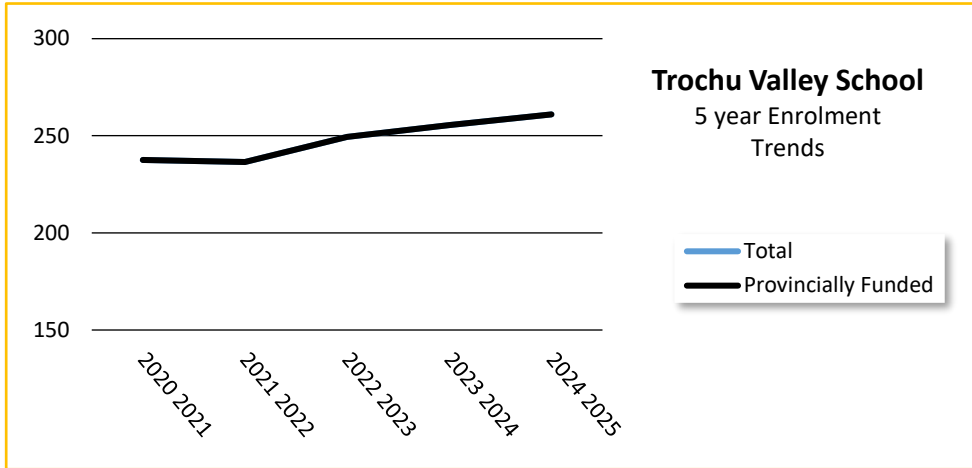
School Facility 2023-2024	
Year Built	1982 (purchased Sept 1, 2016)
Net Student Capacity	247
Combined Total Students Utilization Rate	90%
Total M ²	2,755.0m ²
Total 23/24 Utilities \$57,683	Per M ² \$20



Budgeted Operating Expenses 2024-2025		Allocation (includes prior year carry-over)	\$	%
Staffing	Certificated (Substitutes & Certificated Staffing)		\$1,446,800	83%
	Non-Certificated (Support & Other Staffing)		\$154,704	9%
	Supplies & Services		\$143,050	8%



Summary Sheet (K-12) Principal: Jody Lammle
Ward #1 Trustee Barry Kletke



Demographics 2024-2025				
Student Count as of Sept 30, 2024				
Provincially Funded	Local Education Service Agreement	International	Total FTE	5 year Enrolment Projection (Baragar)
261.0	0	0	261.0	Growth

School Facility 2023-2024		
Year Built	1954 (modernized 2014)	
Net Student Capacity	452	
Combined Total Students Utilization Rate	61%	
Total M ²	4,484.44m ²	
Total 23/24 Utilities \$65,936	Per M ²	\$15

***Vision** – Small Community school committed to endless possibilities where learning is accessible, relevant and personal.*

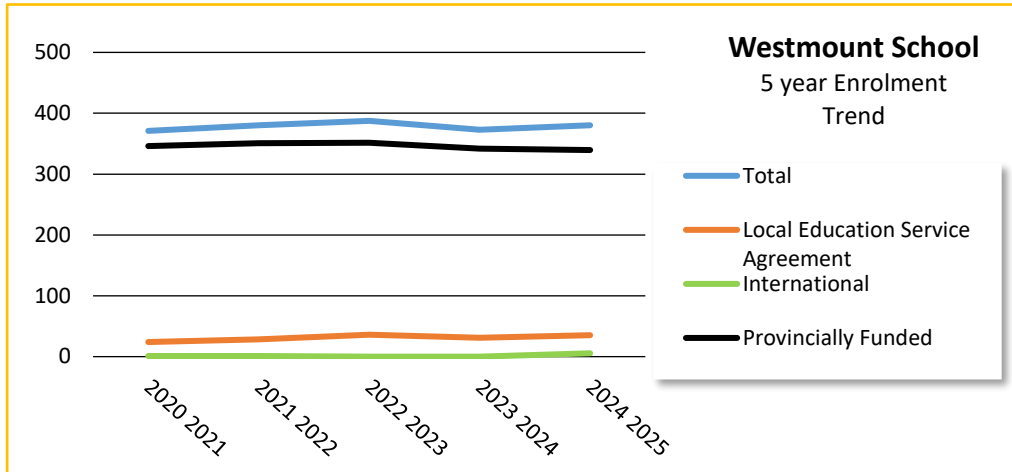
***Mission** – Maximizing individual learning and possibilities.*



Budgeted Operating Expenses 2024-2025			%
Allocation (includes prior year carry-over)		\$1,901,380	
Staffing	Certificated (Substitutes & Certificated Staffing)	\$1,730,817	91%
	Non-Certificated (Support & Other Staffing)	\$112,762	6%
Supplies & Services		\$57,801	3%



**Summary Sheet (K-6) Principal: Adam Pirie
Ward # 4 Trustees Robert Pirie and Jennifer Mertz**



Capital Request
Westmount School received 2024 "Pre-Planning Funding"

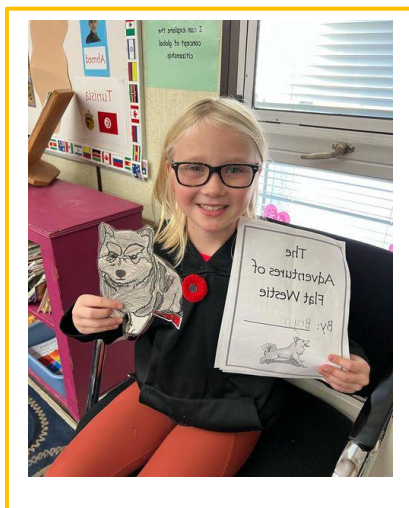
*Requested 12 years, since 2013/14

Demographics 2024-2025				
Student Count as of Sept 30, 2024				
Provincially Funded	Local Education Service Agreement	International	Total FTE	5 year Enrolment Projection (Baragar)
339.5	35.0	5.5	380.0	Growth

Vision - aspires to be an exemplary powerful learning community committed to ensuring an inclusive, collaborative thinking culture.

Mission – Collaborating for diverse opportunities to excel as passionate learners.

School Facility 2023-2024	
Year Built	1970
Net Student Capacity	628
Combined Total Students Utilization Rate	70%
Total M ²	4,386.86 m ²
Total 23/24 Utilities \$67,702	Per M ² \$15



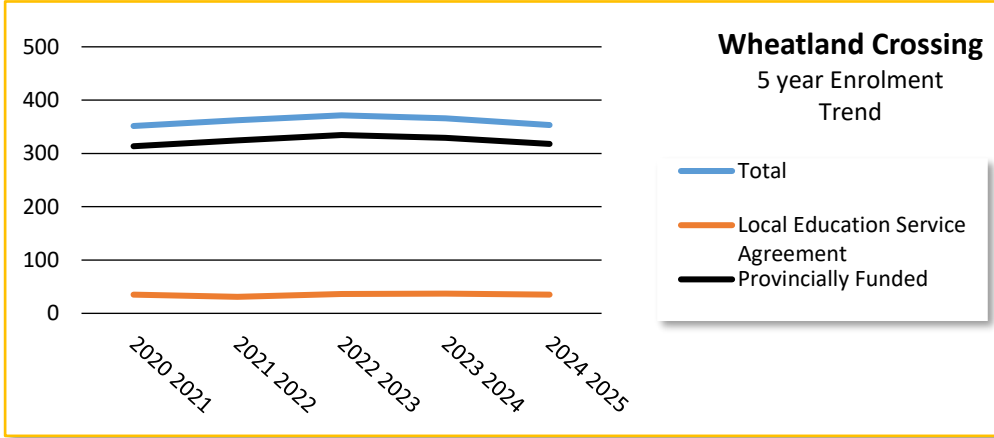
Budgeted Operating Expenses 2024-2025			%
Allocation (includes prior year carry-over)		\$3,092,448	
Staffing	Certificated (Substitutes & Certificated Staffing)	\$2,404,874	78%
	Non-Certificated (Support & Other Staffing)	\$186,405	6%
Supplies & Services		\$501,169	16%



Wheatland Crossing School

Cultivating Success

Summary Sheet (K-12) Principal: Michelle Hilton
Ward #5 Trustee Laurie Huntley



* Opened
September 2016

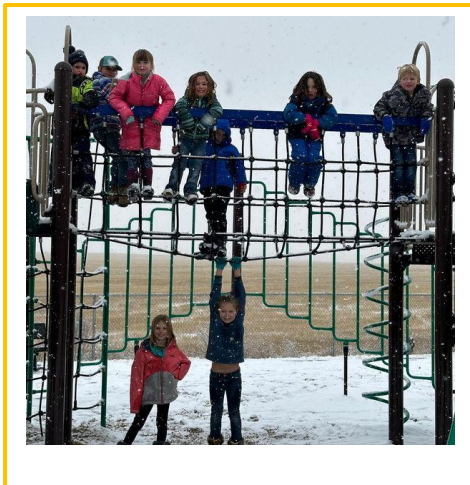
Demographics 2024-2025				
Student Count as of Sept 30, 2024				
Provincially Funded	Local Education Service Agreement	International	Total FTE	5 year Enrolment Projection (Baragar)
318.0	35.0	0	353.0	Stable

Wheatland Crossing
In 2016, Board supported and Community Representation Committee to consolidate four schools at a stand-alone site.

School Facility 2023-2024	
Year Built	2017
Net Student Capacity	461
Combined Total Students Utilization Rate	82%
Total M ²	4,881.0 M ²
Total 23/24 Utilities \$93,036	Per M ² \$19

Mission – To provide a safe, caring, and respectful learning environment that fosters a sense of community and belonging. To create relevant learning opportunities for our students both inside and outside the classroom that will cultivate success and develop resilient learners.

Vision – Every learner is successful.



Budgeted Operating Expenses 2024-2025		2024-2025	%
Allocation (includes prior year carry-over)		* \$2,757,861	
Staffing	Certificated (Substitutes & Certificated Staffing)	\$2,331,796	85%
	Non-Certificated (Support & Other Staffing)	\$206,260	7%
Supplies & Services		\$219,805	8%

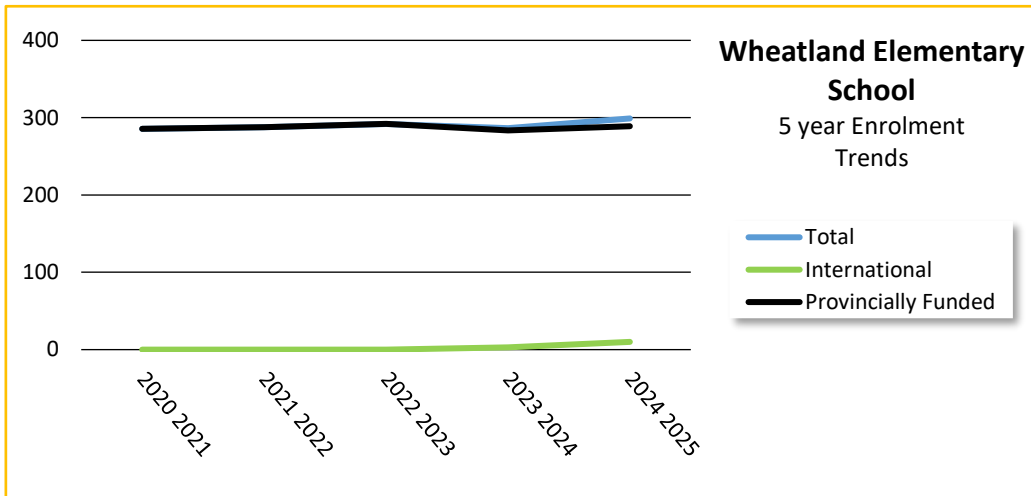
* Includes \$130k of cafeteria costs covered under Nutrition Grant



Wheatland Elementary School

Lead, Learn, Love

Summary Sheet (K-6) Principal: Emily Garrioch
 Ward #4 Trustees Jennifer Mertz and Robert Pirie



Demographics 2024-2025				
Student Count as of Sept 30, 2024				
Provincially Funded	Local Education Service Agreement	International	Total FTE	5 year Enrolment Projection (Baragar)
289.0	0	10.0	299.0	Growth

School Facility 2023-2024	
Year Built	1992
Net Student Capacity	463
Combined Total Students Utilization Rate	76%
Total M ²	4,344.78 M ²
Total 23/24 Utilities \$108,872	Per M ² \$25

Mission – Lead with confidence, Learn without limits, Love who you are.

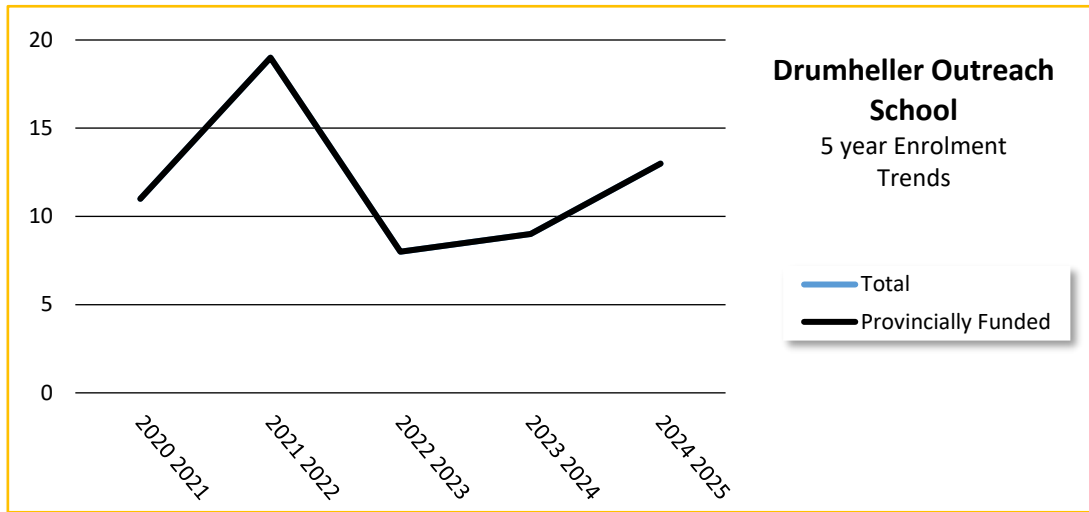


Budgeted Operating Expenses 2024-2025			%
Allocation (includes prior year carry-over)		\$2,231,365	
Staffing	Certificated (Substitutes & Certificated Staffing)	\$1,912,719	86%
	Non-Certificated (Support & Other Staffing)	\$193,552	8%
Supplies & Services		\$125,094	6%



Drumheller Outreach

Summary Sheet Principal: Jennifer Bertsch
Ward # 3 Trustee Justin Bolin



Demographics 2024-2025				
Student Count as of Sept 30, 2024				
Provincially Funded	Local Education Service Agreement	International	Total FTE	5 year Enrolment Projection (Baragar)
13.0	0	0	13.0	Growth

* Head count of students attending program is approximately 14

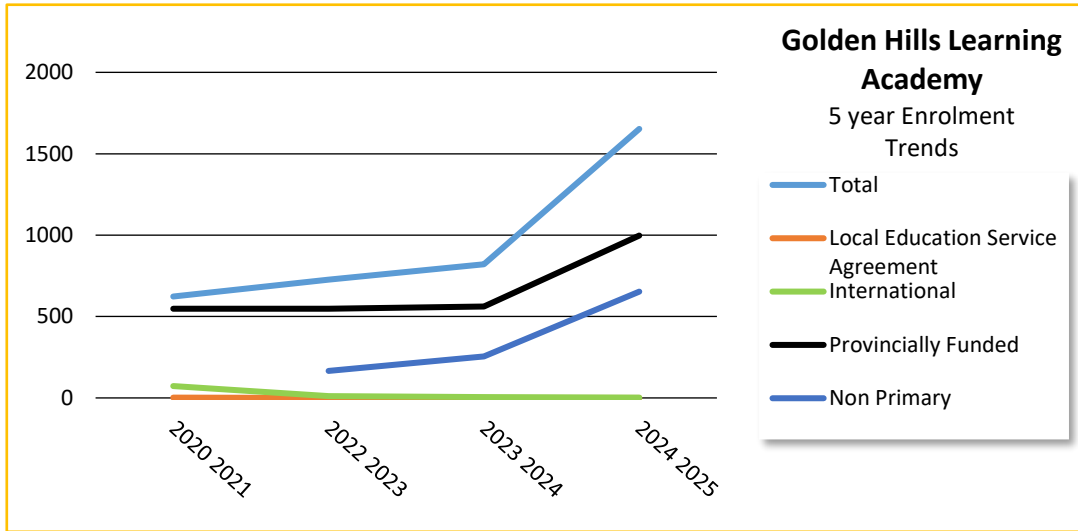
School Facility - Leased Space 2023-2024		
Total M ²	204.38 m ²	
Combined Total Students Utilization Rate	100%	
Total 23/24 Utilities \$7,729	Per M ²	\$38

Mission – We provide an alternative education, in a safe and caring environment, promoting positive learning attitudes, respect, dignity, in keeping with the needs and life situations of students.



Budgeted Operating Expenses 2024-2025			%
Allocation (includes prior year carry-over)		\$94,304	
Staffing	Certificated (Substitutes & Certificated Staffing)	\$57,393	61%
	Non-Certificated (Support & Other Staffing)	\$29,985	32%
Supplies & Services		\$6,926	7%

Summary Sheet Principal: Jennifer Bertsch
Ward #4 Trustees Jennifer Mertz and Robert Pirie



2018

- moved into downtown building.

2024

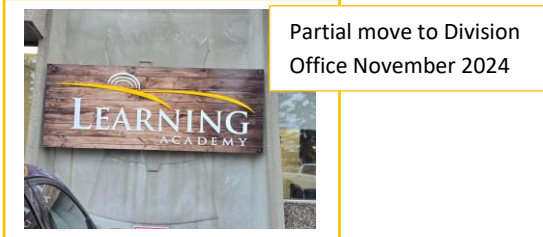
- partial move to Division Office

Demographics 2024-2025				
Student Count as of Sept 30, 2024				
Provincially Funded	Local Education Service Agreement	International	Total FTE	5 year Enrolment Projection (Baragar)
282.0	0	0	282.0	Growth

* Head count of students attending program is approximately 3,217

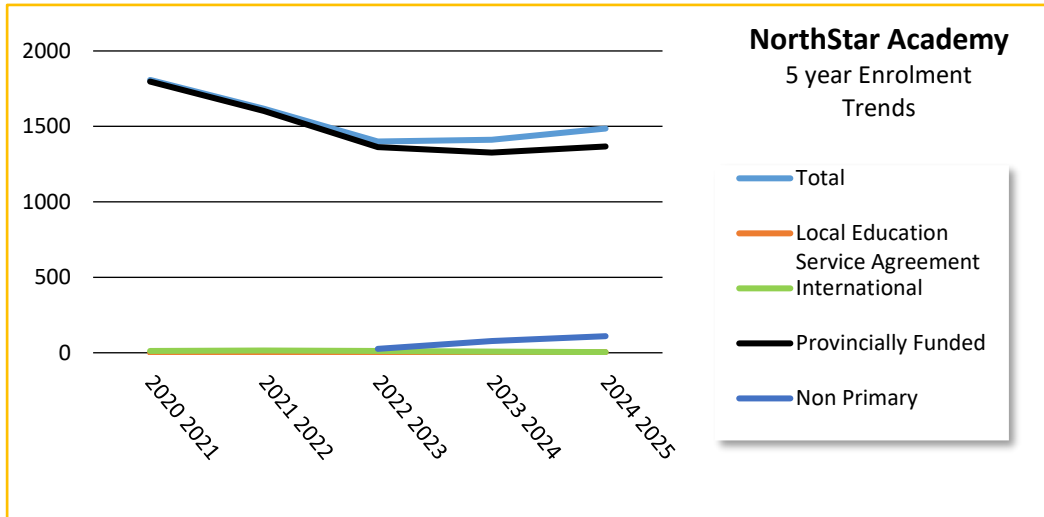
School Facility - GHSD Owned 2023-2024		
Total M ²	550.02 m ²	
Combined Total Students Utilization Rate	100%	
Total 23/24 Utilities \$12,281 (GHSD Owned)	Per M ²	\$22

Mission – We offer the freedom to learn anytime, anywhere. We expect and support success for each student.



Budgeted Operating Expenses 2024-2025			%
Allocation (includes prior year carry-over)		\$5,368,344	
Staffing	Certificated (Substitutes & Certificated Staffing)	\$3,954,901	74%
	Non-Certificated (Support & Other Staffing)	\$614,688	11%
Supplies & Services		\$798,755	15%

Summary Sheet Principal: Marci Penner



Sept 2007
Joined Golden Hills

Demographics 2024-2025				
Student Count as of Sept 30, 2024				
Provincially Funded	Local Education Service Agreement	International	Total FTE	5 year Enrolment Projection (Baragar)
400.0	0	0	400.0	Growth

* Head count of students attending program is approximately 1,589

School Facility - Leased Space 2023-2024		
Total M ²	332.5 m ²	
Combined Total Students Utilization Rate	100%	
Total 23/24 Utilities \$10,866	Per M ²	\$33

Vision – NorthStar Academy envisions a Christ-centred, responsive learning community where all students are equipped for life-long kingdom impact.

Mission – NorthStar Academy partners with students, families, and their local communities to provide innovative and meaningful learning opportunities equipping students to become compassionate communicators and creative contributors empowered by Christ

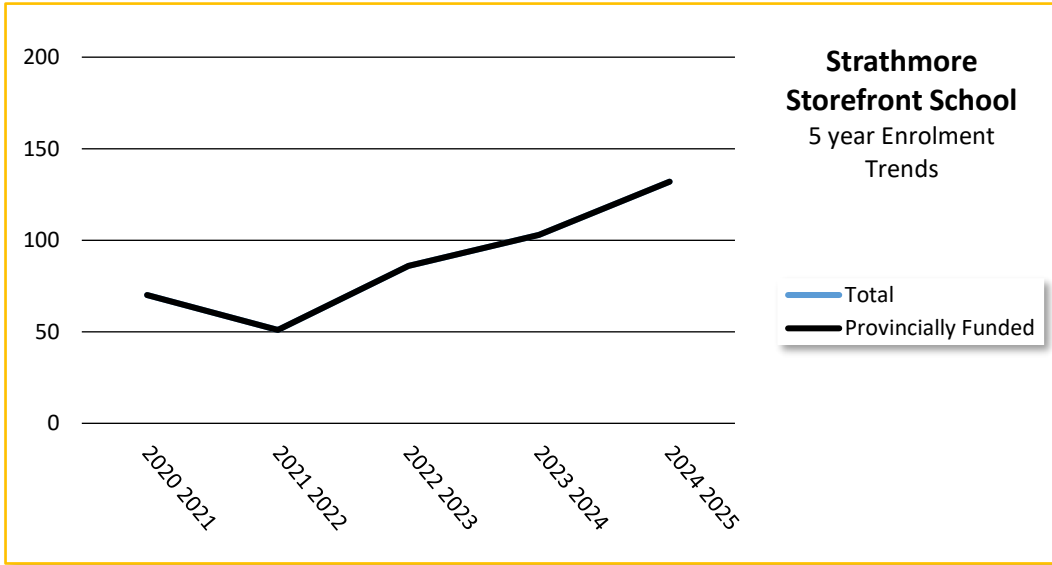


Budgeted Operating Expenses 2024-2025		Allocation	%
Allocation (includes prior year carry-over)		\$4,335,498	
Staffing	Certificated (Substitutes & Certificated Staffing)	\$2,755,655	64%
	Non-Certificated (Support & Other Staffing)	\$514,335	11%
Supplies & Services		\$1,065,509	25%*

* Higher percentage due to programming i.e., Homeschool and resource costs.



Summary Sheet Principal: Jennifer Bertsch
Ward #4 Trustees Jennifer Mertz and Robert Pirie



Relocated to GHSD owned building August 2018

Demographics 2024-2025

Student Count as of Sept 30, 2024				
Provincially Funded	Local Education Service Agreement	International	Total FTE	5 year Enrolment Projection (Baragar)
120.0	0	0	120.0	Growth

* Head count of students attending program is approximately 195

School Facility - GHSD Owned 2023-2024

Total M ²	378.91 m ²	
Combined Total Students Utilization Rate	124%	
Total 23/24 Utilities \$8,461 (GHSD Owned)	Per M ²	\$22

Vision - As a school, we aim to:

- Engage the unengaged
- Keep original thought and action
- Ensure essential learning

Mission -strive to create an inclusive environment that fosters relationships and connections allowing students to achieve their maximum potential .

*Security Upgrades made in 2015



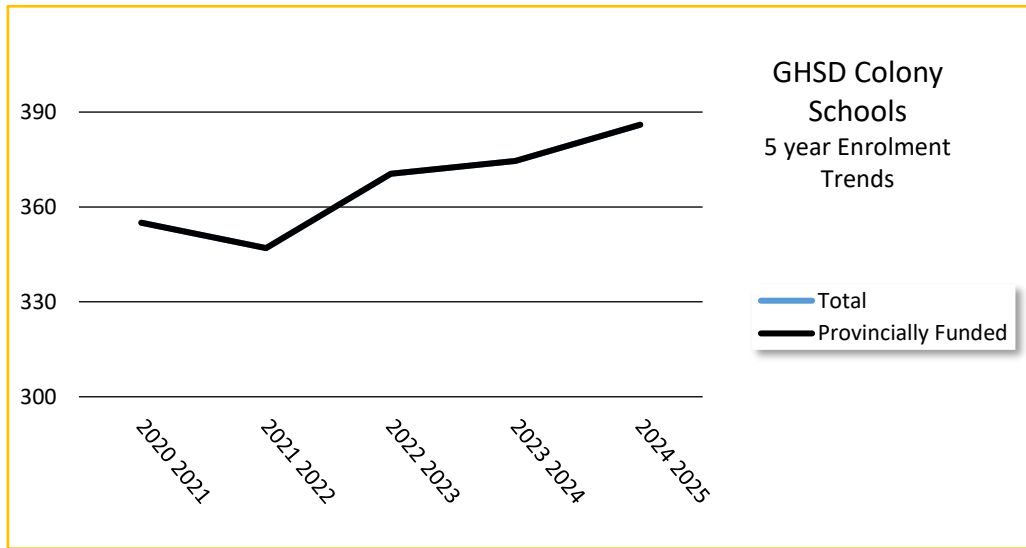
Budgeted Operating Expenses 2024-2025			%
Allocation (includes prior year carry-over)		\$1,134,852	
Staffing	Certificated (Substitutes & Certificated Staffing)	\$476,455	42%
	Non-Certificated (Support & Other Staffing)	\$281,534	25%
Supplies & Services		\$376,863	33%*

*Higher percentage due to programming i.e., Homeschool and resource costs.

GOLDEN HILLS COLONY SCHOOLS

Summary Sheet Principal: Shane Stockwood

Trustees – Laurie Huntley, Jennifer Mertz, Robert Pirie, Justin Bolin,
Barry Kletke, Jim Northcott



Demographics 2024-2025				
Student Count as of Sept 30, 2024				
Provincially Funded	Local Education Service Agreement	International	Total FTE	5 year Enrolment Projection (Baragar)
386.0	0	0	386.0	Growth

Budgeted Operating Expenses 2024-2025		2024-2025	%
Allocation (includes prior year carry-over)		\$3,229,701	
Staffing	Certificated (Substitutes & Certificated Staffing)	\$2,401,486	74%
	Non-Certificated (Support & Other Staffing)	\$610,820	19%
Supplies & Services		\$217,396	7%

Mission - Providing experiences and skills that build capacity and community.



General Student Population Information

In **2023/2024**, Golden Hills operates **41 schools**, which includes **19 colony schools**. Included in these 41 schools are seven (7) regular high schools, three (3) outreach programs and two (2) online schools. The high school's range in size from 20 to 800+ students. The following chart shows the range in the number of students in each school.

2024 - 2025			
School Population	Number of Schools	Description (Includes Siksika and International Students)	Schools
Less than 100 students	24 schools	2 regular schools 2 outreach schools 19 colony schools	Anchors Outreach School, Carseland, Carbon, Drumheller Outreach, Colony Schools
Between 100 – 200 students	4 schools	3 regular schools	École Brentwood, Dr. Elliott, Strathmore Storefront
Between 201 – 400 students	9 schools	9 regular schools 2 online school	Acme, Drumheller Valley Secondary School, Golden Hills Learning Academy, NorthStar Academy, Prairie Christian Academy, Trinity Christian Academy, Trochu Valley, Wheatland Crossing, Wheatland Elementary, Greentree, Westmount
Between 401 – 600 students	3 schools	3 regular schools	Crowther Memorial Jr. High, George Freeman, Three Hills School
Between 601- 800 students	1 school	1 regular school	Strathmore High School
Grade Configuration	Schools		
K – 6	Acme, École Brentwood, Carseland, Greentree, Westmount, Wheatland Elementary		
K – 9	Carbon, George Freeman, Trinity Christian Academy, Dr. Elliott		
7 – 9	Crowther Memorial Jr. High		
K – 12	Three Hills, Trochu Valley, Wheatland Crossing, Prairie Christian Academy		
7 – 12	Drumheller Valley Secondary School, Drumheller Outreach, Strathmore Storefront		
10 – 12	Strathmore High School, Acme		
*K - 12	Golden Hills Learning Academy, NorthStar Academy * Kindergarten is new		

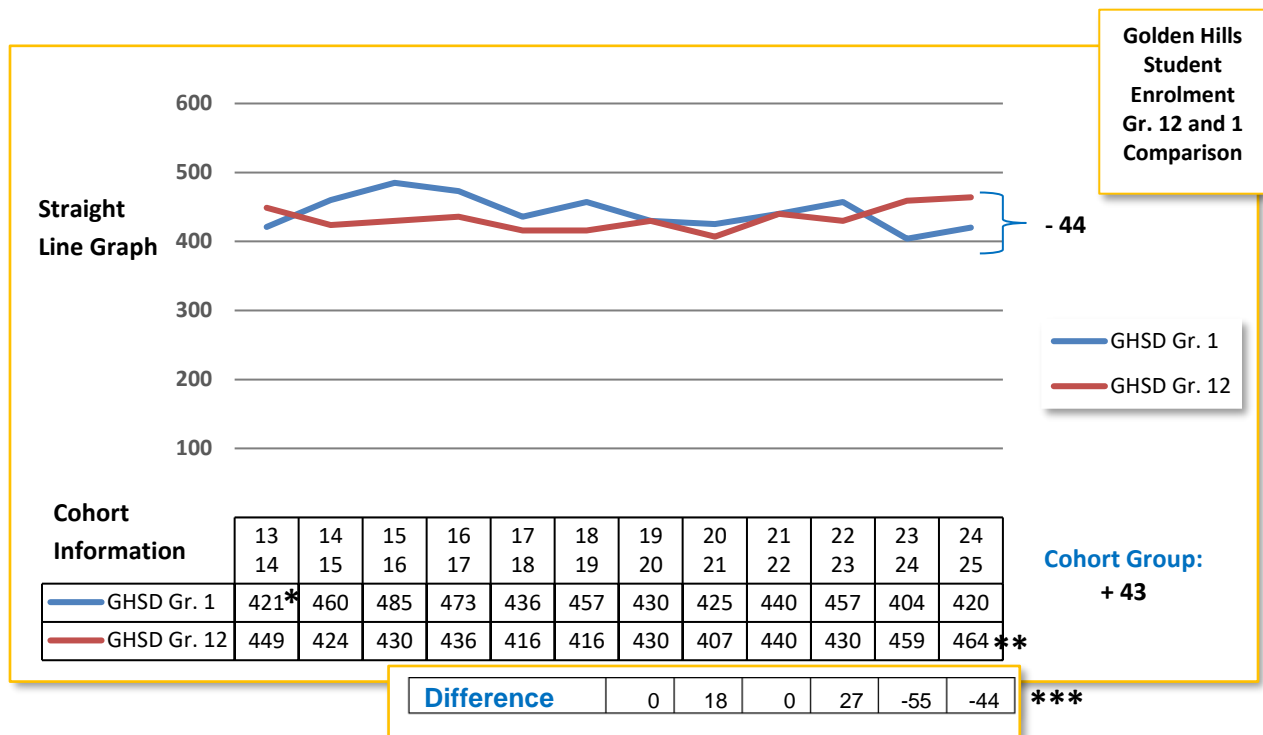
Gap Analysis

Indicates projected straight-line enrolment. Grade 1 are students' entering school and Grade 12 indicates students graduating. The net effect impacts the schools' overall enrolment. A positive number projects growth and a negative number indicates decline.

Cohort Group:

- Compares the group of students graduating with their historical numbers when they entered the school system.
- For example: the cohort of +43 indicates 12 years ago (2013/2014) there were 421 students in Grade 1. In 2024/2025, there are 464 students graduating. We have numerous students from other school divisions also transition to our online schools. Growth in our online schools has quadrupled in the last couple of years and we anticipate this number to continue to grow.

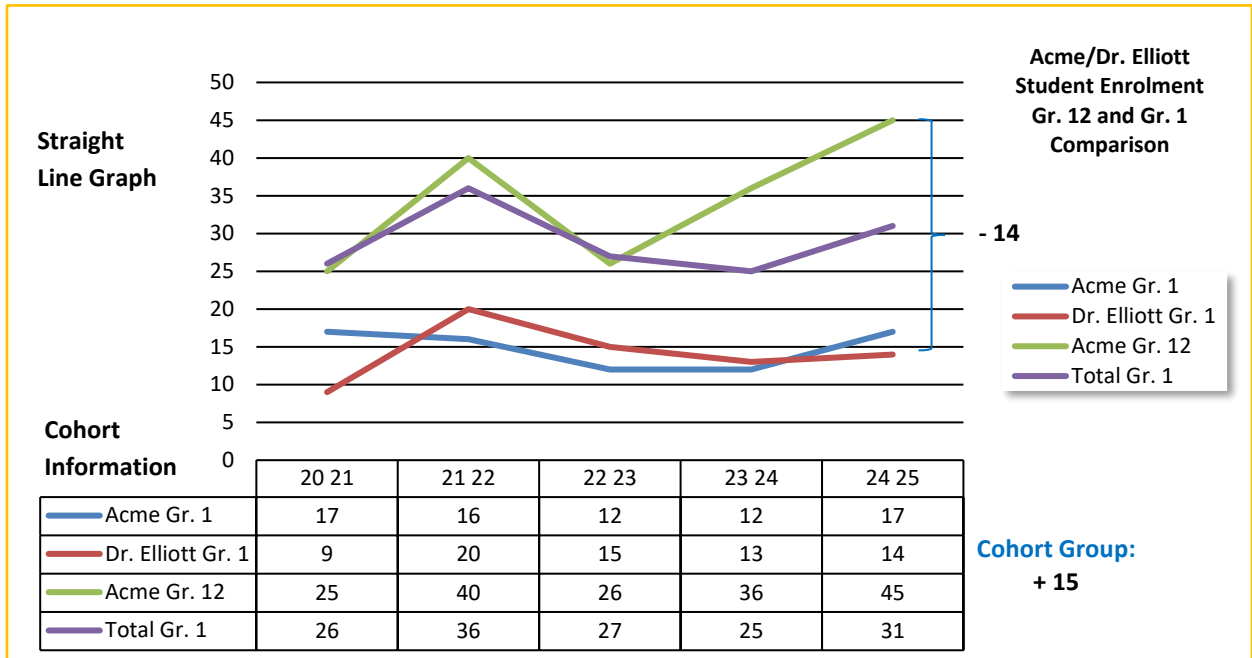
GAP ANALYSIS ON ENROLMENT BETWEEN Grades 1 and 12 (Golden Hills School Division Regular Schools)



***This graph indicates a straight line roll up will result in a decrease in enrolment of -44 students**

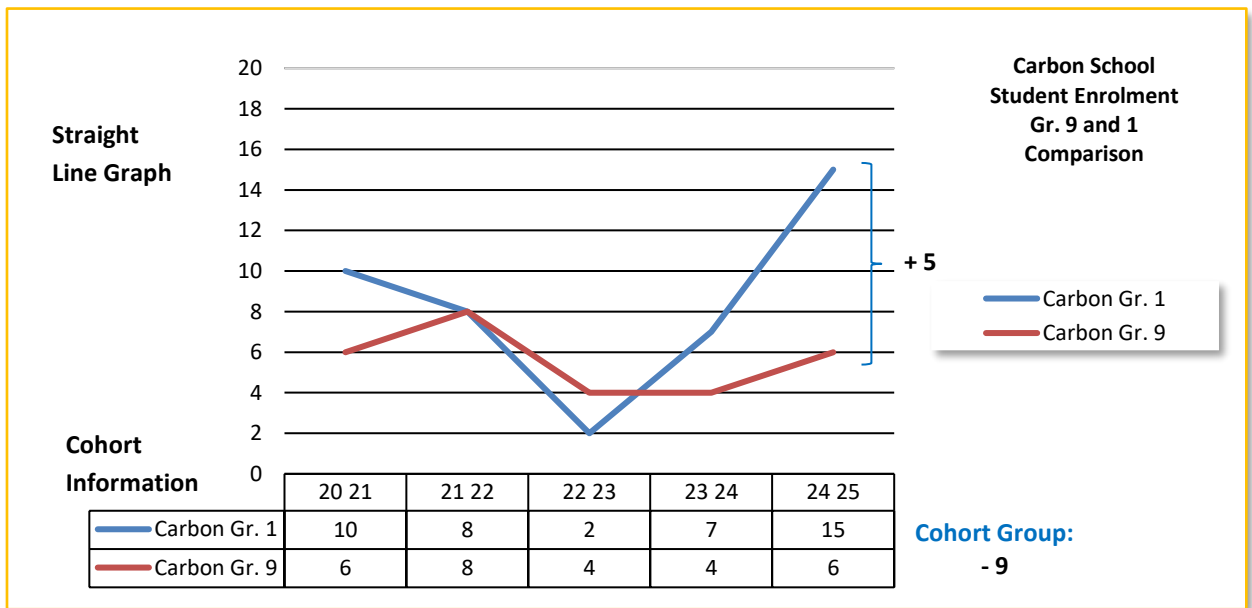
421 *
-464 **
-44 ***

GAP ANALYSIS ON ENROLMENT BETWEEN Grades 1 and 12 (Acme/Dr. Elliott Regular Schools)



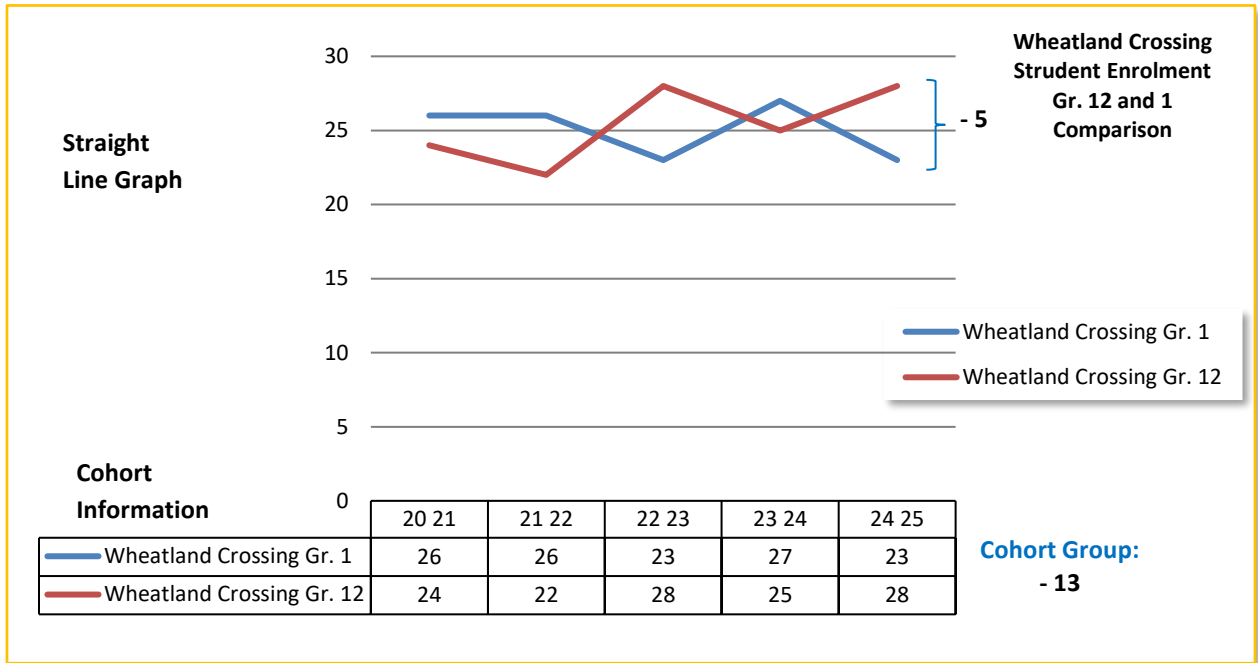
A **cohort group** of +15 indicates we started with 31 students in Grade 1 in **2013/2014** and now have 45 students in Grade 12 in **2024/2025**.

GAP ANALYSIS ON ENROLMENT BETWEEN Grades 1 and 9 (Carbon Regular School)



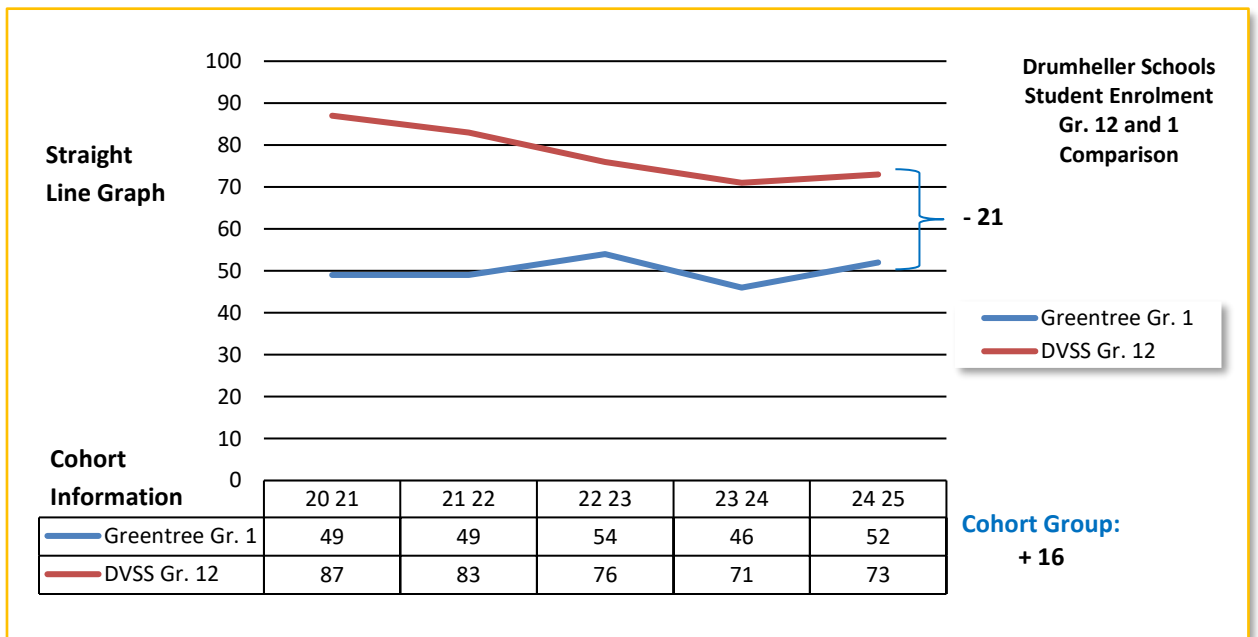
A **cohort group** of - 9 indicates we started with 15 students in Grade 1 in **2016/2017** and now have 6 students in Grade 9 in **2024/2025**.

**GAP ANALYSIS ON ENROLMENT BETWEEN Grades 1 and 12
(Wheatland Crossing Regular School)**



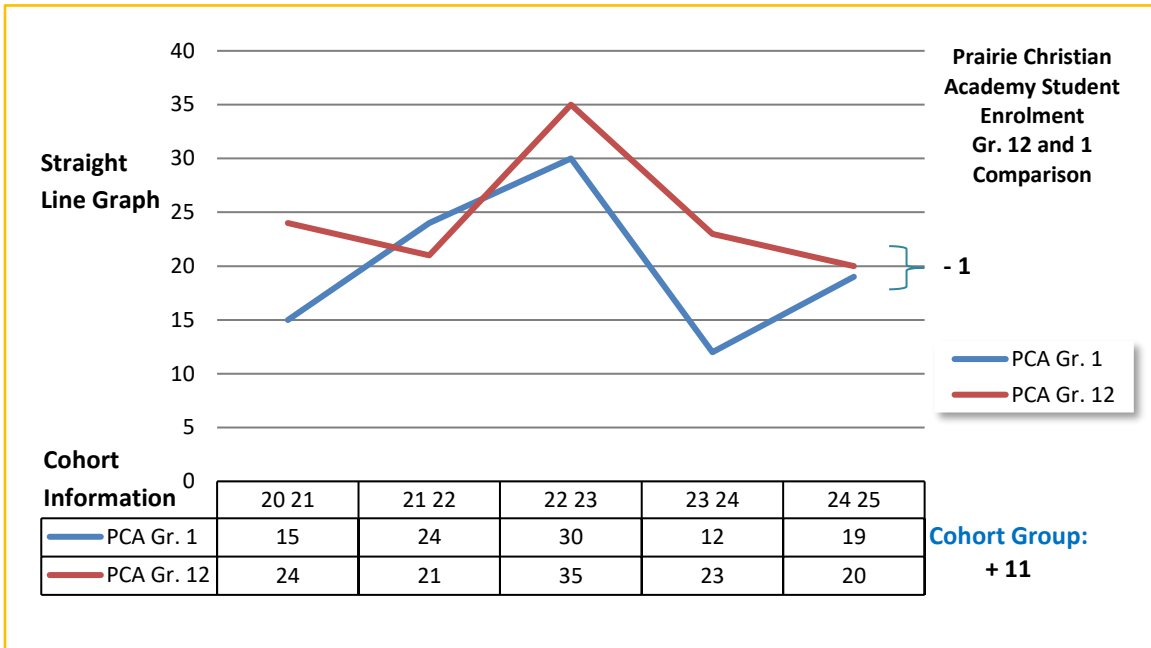
A **cohort group** of -13 indicates we started with 23 students in Grade 1 in **2013/2014** and now have 28 students in Grade 12 in **2024/2025**.

**GAP ANALYSIS ON ENROLMENT BETWEEN Grades 1 and 12
(Drumheller - Greentree and Drumheller Valley Secondary Regular Schools)**



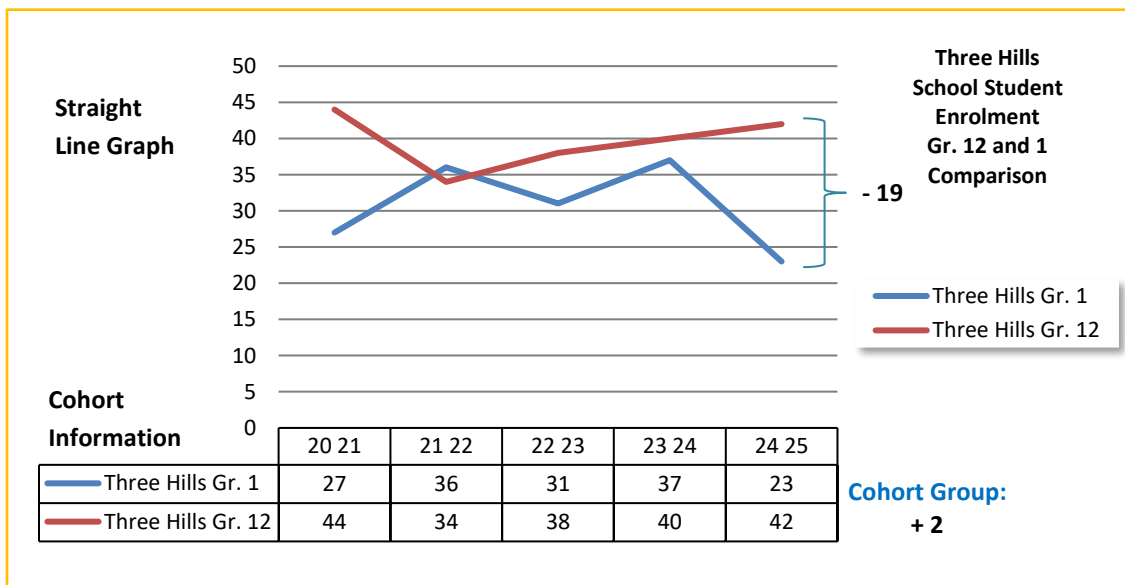
A **cohort group** of + 16 indicates we started with 51 students in Grade 1 in **2013/2014** and now have 73 students in Grade 12 in **2024/2025**.

GAP ANALYSIS ON ENROLMENT BETWEEN Grades 1 and 12 (Prairie Christian Academy Regular School)



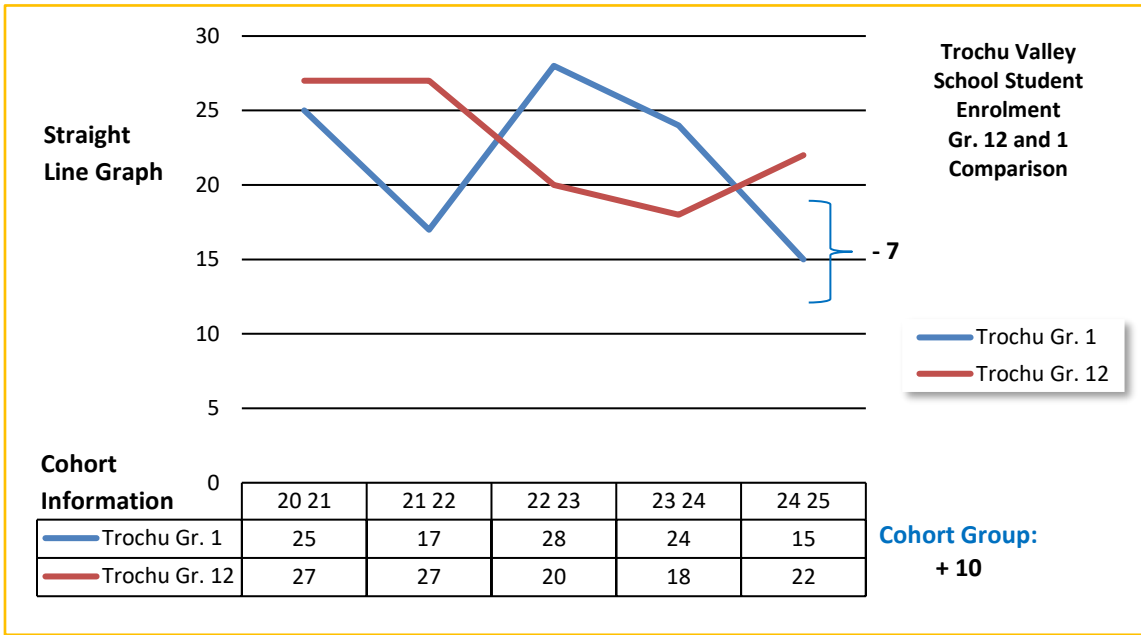
A **cohort group** of +11 indicates we started with 9 students in Grade 1 in **2013/2014** and now have 20 students in Grade 12 in **2024/2025**.

GAP ANALYSIS ON ENROLMENT BETWEEN Grades 1 and 12 (Three Hills Regular School)



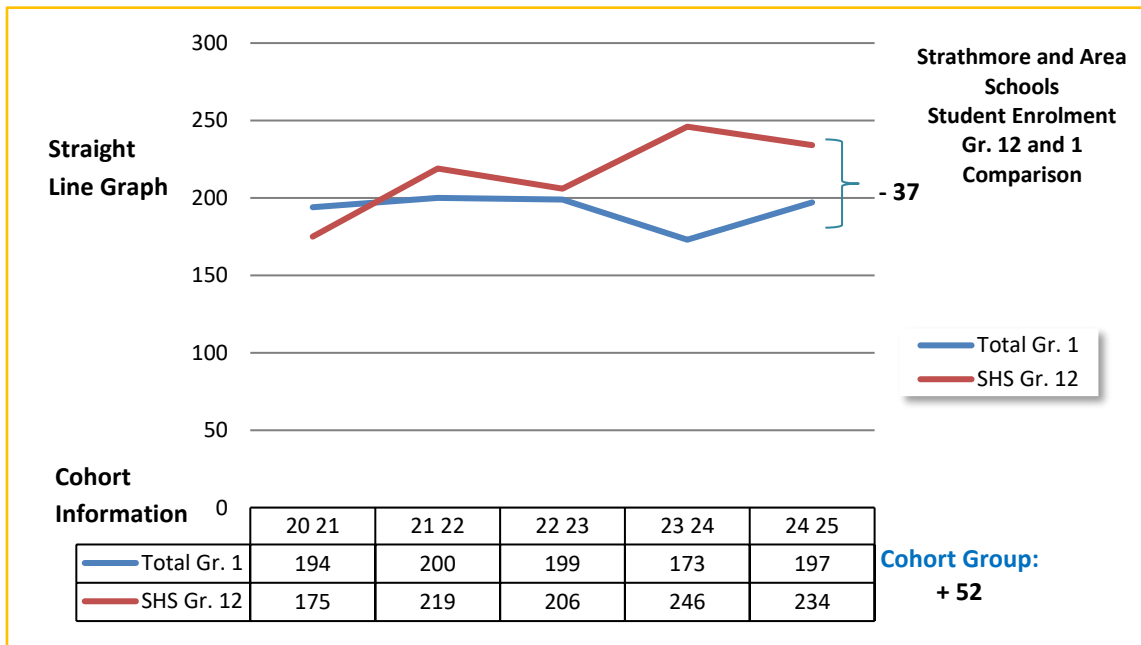
A **cohort group** of +2 indicates we started with 40 students in Grade 1 in **2013/2014** and now have 42 students in Grade 12 in **2024/2025**.

GAP ANALYSIS ON ENROLMENT BETWEEN Grades 1 and 12 (Trochu Valley Regular School)



A **cohort group** of + 10 indicates we started with 12 students in Grade 1 in **2013/2014** and now have 22 students in Grade 12 in **2024/2025**.

GAP ANALYSIS ON ENROLMENT BETWEEN Grades 1 and 12 (Strathmore Regular Schools)



- Gr. 1**
- Brentwood
 - Carseland
 - George Freeman
 - Trinity Christian Academy
 - Westmount
 - Wheatland Elem.
- Gr. 12**
- Strathmore High School

A **cohort group** of +52 indicates we started with 182 students in Grade 1 in **2013/2014** and now have 234 students in Grade 12 in **2024/2025**.

UTILITIES

Average Cost Per Square Meter and Area

*Enrolment Numbers adjusted based on Area Capacity and Utilization (ACU)

Report supplied by Alberta Infrastructure

Schools	*Student Count 2023/2024	Total Utilities Cost 2023/2024	Square Meters	Average Cost per Student per Square Meter
1 Acme School	216	53,925	2,855	\$ 19
2 Brentwood School	212	70,742	3,851	\$ 18
3 Carbon School	56	40,028	2,326	\$ 17
4 Carseland School	113	47,203	2,499	\$ 19
5 Crowther Memorial Jr. High	525	168,556	6,361	\$ 26
6 Dr. Elliott School	203	58,160	2,753	\$ 21
7 Drumheller Valley Secondary School	426	202,838	7,817	\$ 26
8 George Freeman	491	54,889	4,851	\$ 11
9 Greentree School	389	89,131	4,570	\$ 20
10 Prairie Christian Academy	291	65,784	4,005	\$ 16
11 Strathmore High School	768	226,665	9,285	\$ 24
12 Three Hills School	488	164,568	7,567	\$ 22
13 Trinity Christian Academy	223	57,683	2,748	\$ 21
14 Trochu Valley School	278	65,936	4,484	\$ 15
15 Westmount School	441	67,702	4,387	\$ 15
16 Wheatland Elementary School	354	108,872	4,345	\$ 25
17 Wheatland Crossing School	380	93,036	4,881	\$ 19
Totals	5,850	\$ 1,635,716	79,584	\$ 21

Leased Schools	Student Count 2023/2024	Total Utilities Cost 2023/2024	Square Meters	Average Cost Per Student per Square Meter
18 Golden Hills Learning Academy	577	\$ 12,281	550	\$ 22
19 NorthStar Academy	1,357	\$ 10,866	333	\$ 33
Totals	1,934	\$ 23,147	883	\$ 26

Outreach Schools	Student Count 2023/2024	Total Utilities Cost 2023/2024	Square Meters	Average Cost per Student per Square Meter
20 Drumheller Outreach School	9	\$ 7,729	204	\$ 38
21 Strathmore Storefront	109	\$ 8,461	379	\$ 22
Totals	118	\$ 16,190	583	\$ 28

*Average Cost in 2022/2023 was \$22.00 for the Regular Schools.